Thomas Hogan Reserve Plan of Management 2011 - 2021





Thomas Hogan Reserve Plan of Management 2011-2021 prepared by Waverley Council, Recreation & Community Planning & Partnerships Division, 2011

Thomas Hogan Reserve

Plan of Management 2011 - 2021



Adopted 15 November 2011



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Introduction

This section describes the purpose of a plan of management and the significance of the site.



Thomas Hogan Reserve is a unique pocket of lush open space, nestled within the local government area of Waverley. Mature trees enclose the steep sheltered gully and provide a significant bird habitat, public access way, playground, community hall and meeting space for the local community. The rich and dynamic mix of environmental, heritage, cultural, recreation and amenity values contribute to Waverley's overall sense of place and well-being.

Purpose

The purpose of this Plan of Management is to identify a common vision and management strategy for Thomas Hogan Reserve over the next ten years.

The Plan of Management for Thomas Hogan Reserve has been developed in consultation with the Reserve users, other stakeholders and local residents. These valuable contributions have informed the vision, values and actions for the Plan and ensure the significant values and resources of this unique place, are carefully managed for current and future generations.

Document structure

This document has three core components:

The Vision

This part of the Plan describes the overall vision for managing Thomas Hogan Reserve. The vision is informed by the significant values of the Reserve that were identified through research and by the community. A concept plan illustrates the vision and provides a framework to guide the future use and development of the Reserve.

The Values

This part of the Plan outlines the significant environmental, heritage, cultural, recreation and amenity values of the Reserve and provides the basis for the Action Plan.

The Actions

This part of the Plan outlines the key actions and implementation priorities needed to achieve the vision and concept plan for Thomas Hogan Reserve by 2021.

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Context and significance

Thomas Hogan Reserve is a unique green space, surrounded by the urban landscape of Waverley. The Reserve consists of a steep sheltered gully that is enclosed by vegetation and housing. At the base of the gully, recreational and community facilities are nestled amongst mature trees. The vegetation provides an important bird habitat and the Reserve forms part of the broader migratory bird path.

The Reserve is overlooked by mixture of multi storey residential flats, units and single storey homes that back onto the Reserve around the Reserve perimeter. The Penkivil Street unit blocks are perched on high ground above the Reserve and enjoy panoramic ocean views, over the tree tops.

The Reserve caters for passive recreational pursuits including walking, relaxing, play and community activities in the community hall. A staircase that descends into the Reserve from Martins Avenue has increased accessibility and links to the broader neighbourhood.

Thomas Hogan Reserve can be divided into three landscape sections each with a different character and management requirements:

1) the central grass clearing, playground and community building

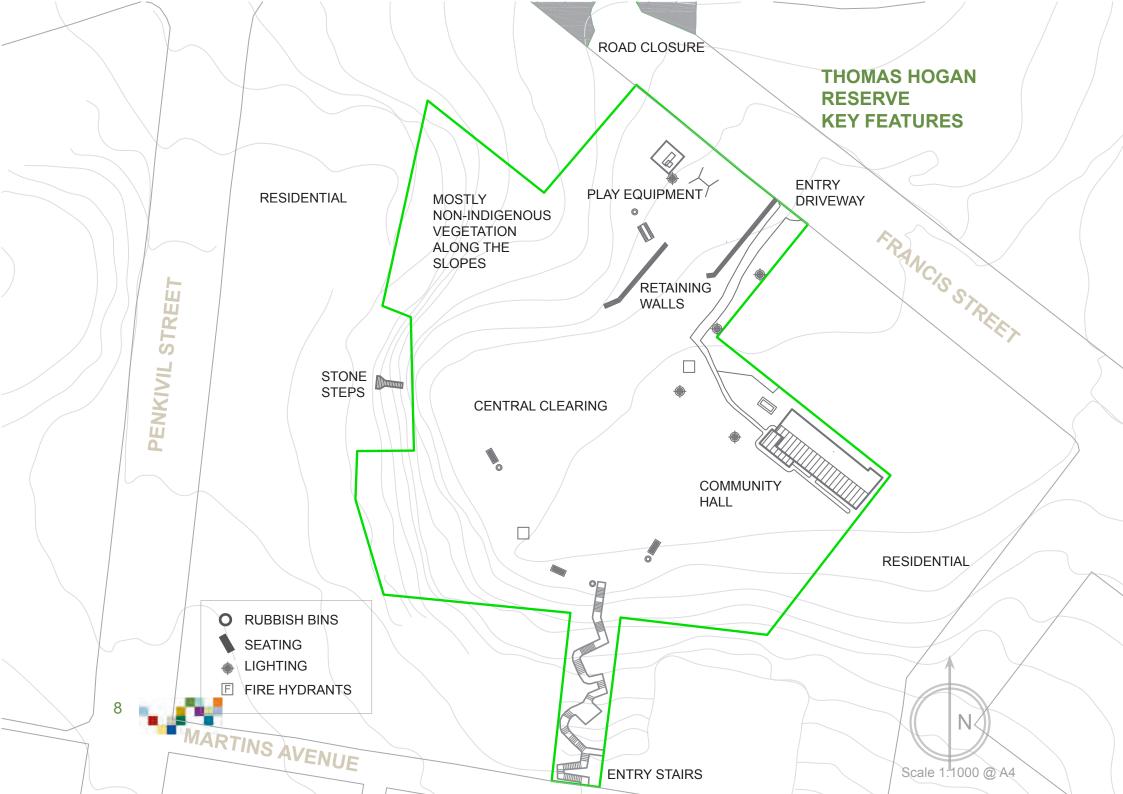
2) the access stairway down from Martins Ave and

3) the steep vegetated slopes.



Map 1 Location of Thomas Hogan Reserve within the Waverley Local Government Area and main entry points





What is a Plan of Management?

A plan of management provides a framework for the sustainable use and development of land classified as community land.

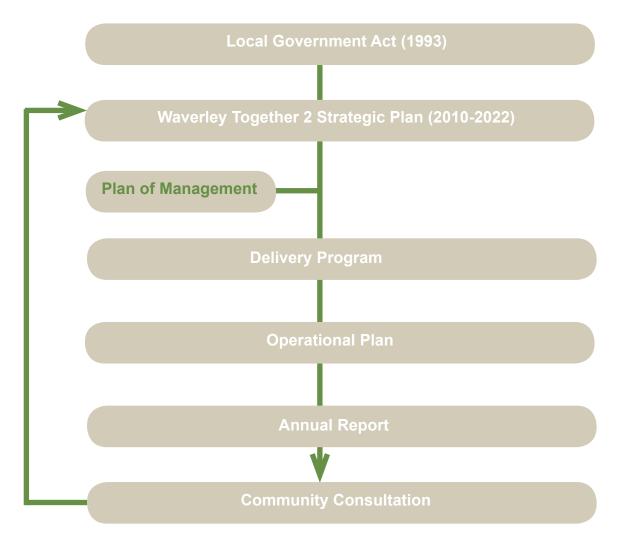
Why is one needed for Thomas Hogan Reserve?

Under the Local Government Act 1993 (LG Act) Thomas Hogan Reserve is classified as community land. All community land requires a plan of management.

A plan of management for Thomas Hogan Reserve was adopted in 1996. However changes in the LG Act now require an updated and amended Plan for Thomas Hogan Reserve.

Where does the Plan fit?

The Plan is guided by the LG Act and informed by the vision of the Waverley Strategic Plan. The actions outlined in the Plan inform the Delivery Program and Operational Plan for Council. The Annual Report monitors the progress of these actions and community consultation and feedback identifies areas for future improvement.





Outline of where the Plan of Management for Thomas Hogan Reserve fits within the framework of key Council polices & documents.



Plan process

The Thomas Hogan Reserve Plan of Management has been developed using a values based approach. These values have informed the creation of a vision to guide the sustainable use and development of the Reserve for current and future generations, as shown in figure 2.

Key stakeholders

A plan of management is prepared in consultation with the community. Below is the list of key Council and Community stakeholders of Thomas Hogan Reserve that were consulted for this Plan:

Council Departments:

- Recreation Community Planning & Partnerships
- Business, Services & Property
- Parks & Open Space Operations

Community Stakeholders

- Local Aboriginal Groups
- Park users
- Neighbours and local residents
- **NSW Heritage Council**
- Girl Guides Association
- Francis Street Playgroup
- Penkivil and Bondi Precinct Committees

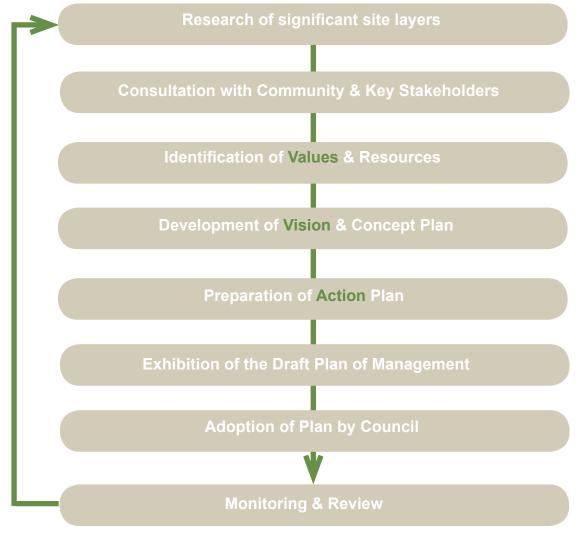


Figure 2



The process for developing the Plan of Management for the Reserve.

Values

This section identifies the significant values, issues and potential opportunities associated with Thomas Hogan Reserve

Thomas Hogan Reserve is a rich and dynamic landscape and is valued by the community in many ways.

A community consultation day was held in the Reserve to identify how the Reserve is used, what people liked, what could be improved and the community's overall vision.

Five key values were identified through the consultation process: an environmental value, heritage, cultural, recreation and an amenity value. These values contributed to the creation of an overall vision for Thomas Hogan Reserve. The results of the consultation day can be found in appendix 9 and 10.

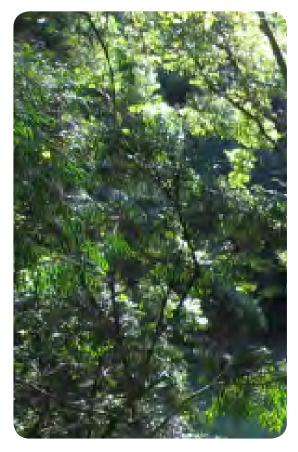
The following section outlines the significance of the key values as well as the issues and potential opportunities that exist in the Reserve. The issues and opportunities then form the action plan for the sustainable management of the Reserve, over the next ten years.





ENVIRONMENTAL VALUE

Thomas Hogan Reserve is nestled in a gully which forms part of the broader Sydney Metropolitan Catchment. Water naturally drains into the gully and a waterfall once ran down the natural rock outcropping from Penkivil Street.







ecology

Little is known about the indigenous vegetation of Thomas Hogan Reserve but it was probably similar to other sheltered gullies such as Bronte which consisted of a littoral rainforest. The Reserve may have also supported trees and shrubs from nearby woodlands and open-forests.

The existing vegetation consists of a range of indigenous and non-indigenous trees which give the Reserve a unique rainforest character. These trees include the Queen, Bangalow and Washingtonia Palms, Figs, Brush Box, Podocarpus spp., Radiata pines and Flame trees.

Ecology	
Issues	

remnant vegetation, dense tree canopy, weed control, eroding slopes, drainage

The major ecology issue for Thomas Hogan Reserve and most of the Waverley LGA, is the lack of remnant vegetation. No indigenous vegetation remains within the Reserve and the steep slopes have a high percentage of weed coverage including Trad, Morning Glory, Wild Ginger and Nasturtium. Informal walking tracks across the steep slopes also contribute to erosion.

There are a significant number of weed trees in the Reserve including Privet, Camphor Laurels, Corals and Date Palms. Many of the trees are over mature or in decline and will eventually need removing. The dense tree canopy also limits solar access to the lower levels and clearing.

Ecology	rainforest planting plan,
Opportunities	weed management
	strategy, community
	adoption scheme

With no remnant vegetation, there is an opportunity to develop the existing lush rainforest character of the Reserve. This would require the development of a rainforest planting plan, a weed management strategy and community tree adoption scheme.

habitat

The mature trees in Thomas Hogan Reserve have always provided a significant habitat for many indigenous and non-indigenous bird species. The major species in the Reserve are large, mainly carnivorous birds such as the Pied Currawong, Australian Raven, Grey Butcherbird and aggressive species including the Noisy Miner, Rainbow Lorikeet.

As in much of urban Australia, there is a complete absence of smaller species. Superb Fairy-wrens were once abundant in the Eastern Suburbs but are now absent from the Reserve due to larger birds encroaching on their habitat. Introduced species have also been recorded including the Rock Dove and Common Myna.

The Reserve also provides habitat for a small number of possums and bats.



Habitat Issues bird habitat, wildlife corridors, bird feeding, feral cats

The key habitat issue for the Reserve is a lack of food for indigenous birds. The existing trees provide a good habitat for tree feeding birds but there is a lack of low growing shrubs that attract other species. There is also little connection to the broader bird migratory path.

The feeding of birds by Reserve users has also been an issue. It is undesirable to feed native birds without a good knowledge of their natural diet. The feeding of pigeons is also undesirable as it can contribute to the loss of habitat for native bird life. Feral cats have also been observed as a problem in the Reserve.

Habitat bird sanctuary, corridor planting plan, bird hides, bird bath and information panels

There is an exciting opportunity to develop the Reserve into a bird sanctuary. By developing a planting plan, pest management strategy and connecting to the broader biodiversity corridor network, the Reserve could become a major bird habitat as well as providing interest and education to residents, school children, visitors, tourists and bird watchers. Lookouts, bird bath and information panels could be located among the trees to provide a bird watching experience.











HERITAGE VALUE

Many stories have helped shape Thomas Hogan Reserve and have contributed to the heritage values of the site today. The Waverley Heritage Study (1990) and NSW Heritage Branch have listed the Reserve as an item of local significance.

Aboriginal Heritage

There is a long history of Aboriginal settlement within the Waverley local government area. Research and consultation have not revealed any significant sites at Thomas Hogan Reserve but nearby middens and rock carvings suggests the site was once part of the broader settlement and pathways of local groups.

This Plan of Management acknowledges the traditional custodians of the land and pays respects to elders past and present. This Plan of Management also acknowledges that the Reserve contributes to a broader network and understanding of Land for the traditional custodians.

European Heritage

The land Thomas Hogan Reserve occupies was part of a property developed by local landscape gardener Adolf Schneider in the 1880s. Remnants of the original garden can be seen in the mature trees within the Reserve and possibly in a set of sandstone steps and sandstone wall that lies just outside of the site boundary, at the top of the western slope.





Council purchased part of Schneider's property in 1915 and constructed a Reserve known as Glen-Roona. The Reserve was renamed in the late 1950s in memory of long serving Waverley Mayor and Councillor Thomas Hogan.

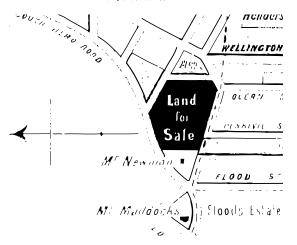
Schneider's Garden,

BONDI HEIGHTS, On the NEW TRAM LINE.

NILLA SITES, NOTAGE SITES, NOTAGE SITES.

Each having Splendid Views, and overlooking BONDI BAY and near the NEW RECREATION RESERVE, SATURDAY, 24TH JUNE, 1882.

TERES: JO pur cont. Deposit: Balance by 18 Monthly, or 6 Quarterly Phymonts at 6 per cent. 200 discount for Cosh.



Aboriginal occupation & pathways

1839: Michael Wolley purchases land including the current Reserve

1876: Adolf Schneider purchases and landscapes the property

1882: Schneider's land is sold and subdivided

Unknown: Council purchase part of the land for \$7000

1915: Reserve is constructed and known as Glen-Roona Reserve

1958: Renamed Thomas Hogan Reserve

1959: Construction of Scout Hall

1983: Stairway construction to Link Martins Ave to Reserve and slope planting

1990s Guides NSW take over lease of Hall

1998: Playground upgrade

Heritage Issues heritage interpretation

The main heritage issue for the Reserve is a lack of heritage interpretation through signage or design elements. Many people are unaware of the interesting stories the Reserve contains.



Heritage heritage signage,connection Opportunities to heritage trail, heritage style furniture upgrade

There is an opportunity to reveal the stories of Thomas Hogan Reserve through site furniture, materials, interactive displays and signage. The Reserve could also become part of the broader heritage trail throughout Waverley.





Thomas Hogan Reserve is valued by the community for the wide variety of social and educational pursuits on offer. The Reserve is used by the local community for informal activities including walking, reading, dog walking, ball games, picnics and as a thoroughfare. Children's parties and wedding ceremonies are also occasionally held in the Reserve. The Play Bus visits weekly with play activities and craft tables.

The community hall is used by numerous groups. The Bondi Girl Guides is the exclusive licence holder and holds three group meetings every week, monthly leaders meetings and occasional training classes. The Guides sublet the hall to the Bondi Francis Street Playgroup who use the outdoor area twice a week. The hall is also hired out by the Guides to various community groups for activities such as dance classes and karate, as well as for birthday parties and other events.

A description of the current use of the land and structures of Thomas Hogan Reserve at the time adoption of the Plan of Management is required under the LG ACT. Appendix 4 outlines the purpose of these uses. This allows the appropriate management strategy to be applied.



Cultural Issues access, safety, noise, licences, leases

The main cultural issue for the Reserve is the limited community access to the Hall due to the current lease and licensing structure. Hireage of the hall is managed by the Girl Guides. At present the hall remains empty for most of the week.

The type, timing and associated noise of the users has also been noted as a problem. Residents have complained of the hall being let out to childrens' birthday parties most weekends. With the gully like nature of the Reserve, sound is easily amplified to the surrounding residents.

Safety of users at night is also a problem with limited pedestrian lighting along the stair case and around the community hall. This limits the amount of use the Reserve and hall can have and also encourages undesirable behaviour such as graffiti.

Cultural	booking system, adoption,
Opportunities	creative night lighting,

There is an opportunity to increase access to the community hall while carefully managing usage, by reviewing the lease and licence structure. A booking system would allow





the hall to be accessed by more community user groups at appropriate times. There is also potential to establish more community involvement in the Reserve with the development of a Bushcare group, a Pocket Park scheme or adoption by a school or business.

A creative night lighting scheme has the potential to increase safety and controlled night use as well as potentially developing the Reserve.

There is also a potential to develop the casual use of the Reserve and hall to include quiet day time functions such as wedding ceremonies.









Thomas Hogan Reserve is highly valued by the community for informal recreation activities including walking, picnics, ball playing, dog walking and use of the playground.

The Reserve is on the Council's Green Links Route; an integrated network of pedestrian links across Waverley. The network provides recreational opportunities for local residents and visitors as well creating links to schools, shops, beaches and transport. Thomas Hogan Reserve forms part of the Centennial Park to Bondi Beach Link.





Access to the Reserve is from Francis Street or Martins Avenue down the staircase. Surrounding residents also have private access through boundary fences by informal walking tracks that criss-cross the steep slopes of the gully.

The Reserve playground is designed for children under five with swings, a slide, spring rocker and climbing equipment. Children's parties with jumping castles and animal farms are occasionally held in the park.

Recreation	access, pathways, signage,
Issues	safety, dog walking,
	playground, lighting, facilities

The main recreational issue for Thomas Hogan Reserve is there is no equal access from Martins Avenue, across the slopes or from the playground to the central clearing. Some residents have private access to the Reserve through gates constructed in the boundary fence and have contributed to informal tracks along the steep slopes, increasing erosion. The lack of pedestrian lighting also limits safe night use of the Reserve.

Dog walking is a favoured activity but dogs are currently not permitted in the Reserve.

The softfall under the playground swings also requires upgrading.



Recreation Opportunities equal access, pathways, signage, safety, dog walking, playground, lighting, Green Gym

There is an opportunity to increase the informal recreational opportunities of the Reserve. Equal access for all from Martins Avenue may be limited but an investigation of paths across the slopes may increase access opportunities. Green Links signage at the Reserve entrances would increase pedestrian use as would creative night lighting. Dog walking could be encouraged as long as dogs remain on-leash and rubbish facilities are provided.

The establishment of a Green Gym (see appendix) could help improve community health and wellbeing and the environment at the same time. Weekly exercise sessions are centred around gardening activities including weeding, planting and pruning. Each session includes a warm-up and cool down and can burn more energy than an aerobics class.









Green Links routes 1 and 2. Green Links 1 runs along the Martins Ave entrance to Thomas Hogan Reserve.





Thomas Hogan Reserve is valued for the facilities that encourage a range of recreational, cultural, social and educational pursuits including the use of the community hall, picnic tables, seating, stair case, lighting and landscaping.

Since the 1950s, there have been numerous improvements and changes to the amenity value in Thomas Hogan Reserve. In 1959, a Scout Hall and Girl Guides Hall were built. During the 1980s both buildings were replaced with the community hall that exists today.

In 1983, a timber staircase descending the steep gully face was built to provide access from Martins Avenue and to increase the thoroughfare.

The community hall has numerous storage rooms for various groups that use the Hall including a room for Council Parks Maintenance Staff. The kitchen was replaced in 2009 and the floors sanded and polished.

The playground was upgraded in 1998 and the Reserve furniture was upgraded in 2002 with new seats, rubbish bins and a picnic table.

Condition of the land & structures

A description of the land and structures of Thomas Hogan Reserve is required under the LG ACT and allows the appropriate management strategy to be applied. Appendix 3 assesses the condition of these elements from good to unserviceable.







Amenity community building, materials, Issues tagging, structures, entry signage, furniture, lighting

The main issues with the amenity facilities of Thomas Hogan Reserve are the current condition of the hall and the constant tagging of the Reserve site furniture.

The Hall has an accumulated list of maintenance problems. Windows are boarded up and the guttering continually requires clearing. The building has been tagged and is generally unattractive with an internal layout not suited to broader community use.

Comments from the consultation process highlighted the need for more storage space and improved ventilation. There is no ramp access to the building and the building is also located at the lowest point of the site and suffers from flooding.

Safety has been identified as an issue throughout the Reserve with inadequate lighting, sight lines or natural surveillance. Small fires, youth drinking, camping by homeless people and tagging limit the safe night use of the Reserve.

A structural assessment has highlighted the need to repair and replace some of the retaining walls in the Reserve. The paths are





generally in good condition but the desire lines across the slopes may need a more formal path construction for safety.

The garden beds of the Reserve require regular maintenance. The garden bed edging also needs replacing with a consistent material.

The playground equipment and softfall in the Reserve require an upgrade. The sandpit is also in need of upgrading to be more accessible for the community and playgroups.

Access for all abilities through the park is limited by the stairway from Martins Ave. There is also no ramp access into the community hall.

The dense tree canopy has also been problematic by limiting views for surrounding residents. However the value of the green outlook is more highly valued by residents than the potential views.

The entry signage, gates and Reserve lighting all require updating.

Amenity community building upgrade, Opportunities materials palette, new entry signage, upgraded furniture, pedestrian lighting plan

There is an opportunity to modernise the community hall and facilities of the Reserve. An upgraded community hall would allow for a more diverse use and decrease maintenance costs. This work could include the removal of the storage rooms and window shutters to increase natural light, the installation of an access ramp, flood remediation works in front of the hall, gutter cleaning and roof repair.

An upgraded playground and pedestrian lighting plan would encourage safe community usage of the Reserve. The increased use would also provide natural surveillance and help to limit undesirable behaviour

A graffiti maintenance plan should also be developed to address the tagging of neighbouring properties and site facilities.

New signage at the entry points would help modernise the Reserve and make it more inviting. This should be part of a materials palette plan that would create a consistent design approach to upgrading the amenity facilities in the Reserve.



VISION

This section outlines the long term vision and key objectives that will guide the future use and development of Thomas Hogan Reserve.

"A peaceful green space that celebrates the significant values of the site and meets the diverse needs of the local community"

Integral to the Thomas Hogan Reserve Plan of Management is an overall vision that guides the future use and development of the Reserve. Community consultation identified the "peaceful green atmosphere, the need to improve biodiversity, the need for creative play opportunities, to be a little bit wild, green and full of birds and to preserve the character" as important components of the vision. Informed by this consultation the vision for Thomas Hogan Reserve has the key desirable outcome of establishing the Reserve as "a peaceful green space that celebrates the significant values of the site and meets the diverse needs of the local community".To achieve this vision, a series of key objectives were developed.



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Key Objectives

The key objectives for Thomas Hogan Reserve reflect the Community's values of the Reserve and guide the development of the action plan to implement the vision over the next ten years. The objectives also incorporate the three core objectives for the management of community land categorised as a park described in section 36G of the LG Act (see Appendix 6).



ENVIRONMENTAL OBJECTIVE

To maintain and improve the land, vegetation and habitat resources in such a way as to promote and facilitate its use to achieve the other core objectives



HERITAGE OBJECTIVE

To celebrate the rich and diverse heritage of Thomas Hogan Reserve



CULTURAL OBJECTIVE

To encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities



RECREATION OBJECTIVE

To provide for passive recreational activities or pastimes and for the casual playing of games



AMENITY OBJECTIVE

To provide quality facilities that meet needs of the community



Action Plan

This section outlines the strategy for managing Thomas Hogan Reserve. It describes the objectives of the action plan, how they will be achieved, who will be responsible, the availability of funding, the desired outcomes and the monitoring and reporting required.

Overview

The action plan is the working part of a plan of management. It details the key actions and implementation priorities needed to achieve the vision and concept plan for Thomas Hogan Reserve by 2020. The following tables describe the objectives of the action plan, how they will be achieved, who will be responsible, the availability of funding, the desired outcomes and the monitoring and reporting required.

Objectives

In order to achieve the vision for Thomas Hogan Reserve, a series of key objectives were developed. These objectives are a combination of the key values identified by the community and the core objectives outlined in the LG ACT, for land categorised as a park.

Who

There are six Council divisions involved in carrying out the actions of this Plan:

- Recreation Community Planning & Partnerships (RCPP)
- Parks & Open Space Operations (POSO)
- Business, Services and Property (BSP)
- 24

- Technical Services (TS)
- Environmental Services (ES)
- Maintenance & Construction (MC)

The Divisional Managers of these departments are responsible for ensuring the actions are undertaken.

Time

The actions are prioritised as being able to be achieved in the:

- Short term (S) 0-1 year
- Medium (M) 1-5 years
- Long Term (L) 5-10 years
- Ongoing (O)

Funding implications (\$)

Existing funding (E) is mainly associated with Reserve and infrastructure maintenance costs, planning and development. Works identified need to be prioritised annually and take into account maintenance and upgrades required in all of the parks and Reserves in the Waverley local government area.

Other types of funding include grant funding and future funding. This funding is to-

be-determined (TBD) and would involve investigation initially and then the preparation of a business case to Council.

Outcome

The outcomes are the desired result of the action plan and provide a way to measure the progress of the actions. The outcomes also ensure the plan of management meets the needs of the local community, contributes to the identified values and achieves the vision.

Monitoring & Reporting (M&R)

Monitoring helps to determine the effectiveness and efficiency of the action plan. It also identifies the need for changes and improvements in future action plans.

VALUE	OBJECTIVE		ACTION	WHO	ТІМЕ	\$	OUTCOME	M & R		
ENVIRONMENTAL ACTION	To maintain and improve the land,	E1	Investigate installing interpretative elements	RCPP/ POSO	S	TBD	Interactive and educational experiences	5 years		
PLAN	vegetation and habitat resources in such a way as to promote	E2	Identify trees that are in decline or damaged, assess for safety and plan for replacement	RCPP	S	E	Trees in healthy and safe condition	yearly		
7	and facilitate its use to achieve the other core objectives	E3	Develop a planting plan to increase the feeding habitat of birds	RCPP	Μ	E	Increased food, habitat and shelter for birds	yearly		
	objectives	E4	Develop a pest management strategy	RCPP	М	E	Reduced pest numbers	yearly		
		E5	Develop a vision for a Bird Sanctuary	ES	М	E	Urban Bird Sanctuary	5 years		
			E6	Develop a long term rainforest planting plan	RCPP	М	E	Urban Rainforest	5 years	
						E7	Investigate developing a long term weed management programme	RCPP/ ES	М	TBD
		E8	Investigate slope stabilisation through weed removal and replanting	POSO	Μ	TBD	Steep slopes (up to 1:1) retain stability	5 years		
		E9	Maintain tree canopy to allow solar access to grass clearing and new plantings	POSO	Μ	E	Good growth rate in new plantings	yearly		
		E10	Encourage community adoption through a Pocket Park or Green Gym group	RCPP	Μ	E	Sense of community developed	yearly		
		E11	Investigate installing a bird bath and bird hide	RCPP/ POSO	L	TBD	Interactive and educational experience	5 years		
		E12	Investigate the establishment of a Biodiversity Corridor	ES	L	TBD	Increased variety of birds and other species visiting the Reserve	5 years		



VALUE	OBJECTIVE		ACTION	WHO	ТІМЕ	соѕт	OUTCOME	M & R
HERITAGE ACTION PLAN	ACTION and diverse heritage	H1	Investigate installing interpretative panels on site history through a heritage funding grant	RCPP/ POSO	Μ	TBD	Appreciation of site history for visitors	5 years
		H2	Investigate the development of a pathway to the stone stair remnant	RCPP/ POSO	Μ	TBD	Preservation and enjoyment of heritage item	yearly
Υ.		H3	Link the Reserve with the Waverley Heritage Walks	RCPP	L	E	Increased use & heritage appreciation	5 years
		H4	Design & upgrade site furniture with heritage theme	RCPP	L	E/TBD	Unique sense of place developed through design	10 years

VALUE	OBJECTIVE		ACTION	wно	ТІМЕ	соѕт	OUTCOME	M & R
CULTURAL ACTION PLAN	To encourage, promote and facilitate recreational, cultural, social and educational	C1	Establish a new non exclusive license & lease structure for the Hall that ensures access for community groups including playgroups etc	BSP	S	E	Agreements in place allowing for optimum community use of Hall & Reserve	5 years
	pastimes and activities	C2	Investigate the development of a unique lighting strategy for safety & enhancement	RCPP	М	TBD	Safe & increased night use, tourism use	5 years
		C3	Develop a Pocket Park, Bushcare or Green Gym Group or encourage adoption by a school	RCPP	Μ	E	Increased community involvement & surveillance with decreased undesirable activities	yearly



VALUE	OBJECTIVE		ACTION	WHO	ТІМЕ	\$	OUTCOME	M & R
RECREATIONAL ACTION	To provide for passive recreational activities	R1	Install Green Links signage at entrances	MC	S	E	Connection to broader recreation network	5 years
PLAN	or pastimes and for the casual playing of	R2	Install dog-on-leash signage	POSO	S	E	More recreational users	5 years
	games	R3	Investigate establishing a Green Gym through a health funding grant to improve community health while helping the environment	RCPP	Μ	TBD	Improved community health and look of the Reserve	yearly
	R4	Investigate developing accessible paths across slopes	RCPP/ POSO	L	TBD	Increased recreation in the Reserve	yearly	

VALUE	OBJECTIVE	ACTION		wно	ТІМЕ	\$	OUTCOME	M & R
AMENITY ACTION PLAN	To provide quality facilities that meet needs of the community	A1	Upgrade playground and softfall to current standards through recreational grant funding	RCPP	S	E	Play equipment that is fun & challenging	5 years
		A2	Assess stability of retaining walls and repair as necessary	TS/MC	S	E/TBD	Safe and functioning retaining walls	10 years
Pq		A3	Develop an outcomes based maintenance schedule to maintain and assess the infrastructure and landscaping of the Reserve	POSO	S	E/TBD	Attractive, safe and inviting Reserve	yearly



VALUE	OBJECTIVE	E ACTION		wно	TIME	соѕт	OUTCOME	M & R							
AMENITY ACTION PLAN cont.	To provide quality facilities that meet needs of the community	A4	Organise for 'No Parking' signs one car space wide either side of Francis St driveway for maintenance and emergency services access to be installed subject to Traffic Committee and Council (TCC) endorsement	TS	S	E	Safe and guaranteed access for maintenance crew and emergency services	5 years							
	A A A A A	A5	Organise for Mobility parking space to be installed in Francis St subject to TCC endorsement	TS	S	E	Safe and guaranteed equal access to the Reserve from Francis Street for people with a disability or mobility aid	5 years							
		A6	Undertake a survey of the Reserve to determine boundaries prior to any medium term action occurring	RCPP	Μ	TBD	Defined Reserve boundaries that contribute to maintenance programs	when required							
									A7	Remove Hall window boarding and install security grills	BSP/MC	Μ	E	Improved internal light & ventilation to building	5 years
														A8	Paint exterior timber of Hall
		A9	Investigate improvements to drainage at low point near Hall	POSO	Μ	E	Improved access to Hall greenspace	yearly							
			A10	Investigate installation of equal access path/ramp from Francis St to Hall	RCPP/ MC	Μ	TBD	Equal access to the Hall and Reserve from Francis Street	5 years						



VALUE	OBJECTIVE		ACTION	WHO	ТІМЕ	\$	OUTCOME	M & R
AMENITY ACTION PLAN cont.	To provide quality facilities that meet needs of the community	A11	Investigate the construction of a path where there is erosion between central clearing and playground	RCPP/ MC	Μ	TBD	Stabilised and all weather path	5 years
		A12	Investigate retreading timber staircase	MC	Μ	TBD	Safe accessible staircase	yearly
24		A13	Develop an anti- graffiti programme for maintenance, materials & design including boundary edges	RCPP	Μ	E	Limited vandalism and cared for appearance	5 years
		A14	Install removable bollards to prevent vehicle damage to clearing	M & C	Μ	E	Improved grass growth in central clearing	5 years
		A15	Develop a consistent materials palette, including boundary treatments	RCPP	Μ	E	Unique sense of place	10 years
		A16	Investigate replacing driveway edging	MC	М	TBD	Consistent material use and aesthetically pleasing	5 years
		A17	Improve internal layout of Hall	TS/MC	L	TBD	Optimal use by community groups	5 years
		A18	Gated access to behind the Hall to deter storage	RCPP/ MC	L	E	No illegal rubbish dumping or storage	yearly
		A19	Investigate upgrading the Reserve entries and entry signage	RCPP	Μ	TBD	Welcoming entries with up to date Reserve and Hall information	5 years



Concept Plan

The concept plan will set out how to implement the Plan of Management vision and objectives for the next ten years.

Concept Plan

A concept plan provides a blueprint for the future use and development of Thomas Hogan Reserve and shows how the Reserve will look in ten years time.

The concept plan defines the:

•type and location of land uses that will be permitted, including development type, density

•transport links and connectivity

•location, type, scale and staging of infrastructure required to service Thomas Hogan Reserve, including stormwater, water and sewerage

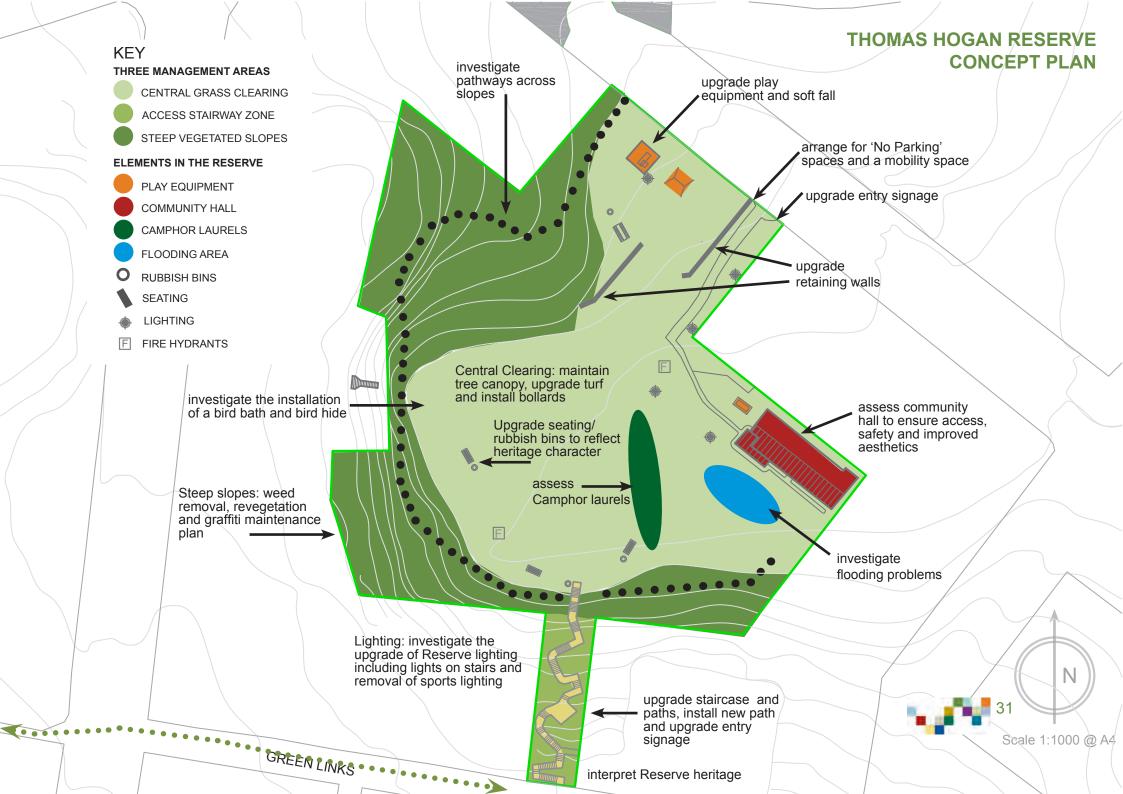
•provision of community facilities

•protection of sites, features and values

Appendix 5 outlines the future use and development that will be permitted in Thomas Hogan Reserve for the land and buildings and the purpose, scale and intensity of the intended uses.







Leases, licences and other estates

This section outlines the lease and licensing structure for Thomas Hogan Reserve and Hall

Leases, licences and other estates

Community land is generally set aside for public enjoyment. Issuing leases and licences limits the ability of the public to use the land and may create conflict. Consultation with the key stakeholders and community revealed an interest in providing more flexibility in hiring the hall and the Reserve. Many people did not realise that the hall was available for public hire. The consultation also revealed an interest in establishing a booking system for the hall and moving away from an exclusive licence or lease.

The LG ACT requires the Council to tender for leases, licences and other estates of community land over 5 years, unless the lease is to be granted to a non-profit organisation. Council must not grant a lease or licence for a period (including any period for which the lease or licence could be renewed by the exercise of an option) exceeding 21 years.

Council may only grant or renew a lease or licence if the proposed use is consistent with:

• the express authorisation of this Plan

or other estate are listed in the appendix.

- the objectives of the Plan
- the vision and values for the Reserve A list of purposes that require a lease, licence

Subleasing

In addition to the restrictions created by a lease, community land that is the subject of a lease cannot be sublet for a purpose other than:

(a) the purpose for which, as notified under section 47 (2) of the LG ACT, the land was to be used under the lease, or

(b) a purpose prescribed by the regulations

Activities requiring approval

Under the LG ACT (Sect 68 Pt D) the following activities within Thomas Hogan Reserve require the approval of Council. These include:

- Engage in a trade or business
- Direct or procure a theatrical, musical or other entertainment for the public
- Construct a temporary enclosure for the purpose of entertainment
- For fee or reward, play a musical instrument or sing
- Set up, operate or use a loudspeaker or sound amplifying device
- Deliver a public address or hold a religious service or public meeting

Express authorisation

The Thomas Hogan Reserve Plan of Management authorises Council to establish non-exclusive leases or licences for public or private community purposes until the expiry of their current term, provided they are consistent with the objectives, vision and values of this Plan of Management.



Appendix

APPENDIX 1

Land information

What does this Plan apply to?

This Plan applies to the land and structures of Thomas Hogan Reserve, located off Francis Street and Martins Avenue, Bondi as shown in Map 1. The Reserve is 1.2 hectares in size and zoned Open Space in the 1996 Waverley LEP.

Land ownership

The land of Thomas Hogan Reserve is owned and managed by Council under the LG ACT.

Category of land

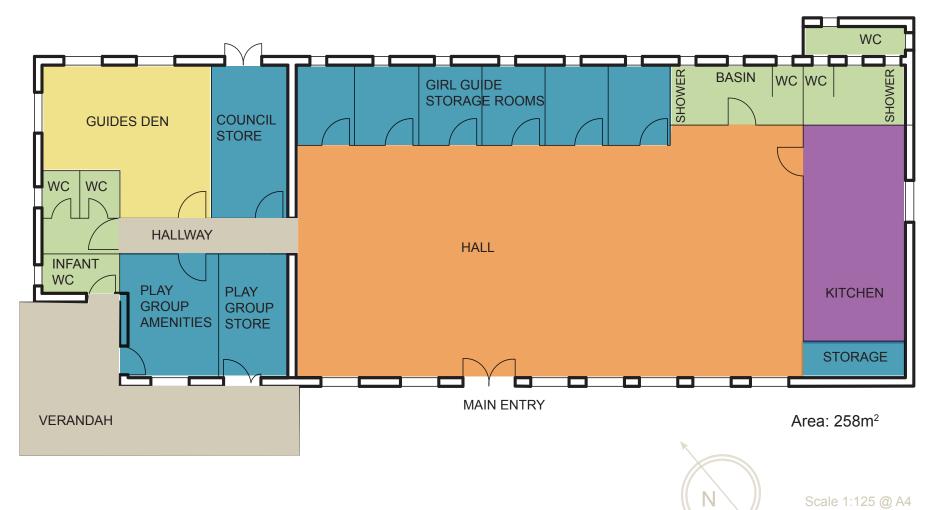
Under the LG ACT, community land must be categorised to determine the appropriate management guidelines. The land can be categorised as one or more of the following:

(a) a natural area,
(b) a sportsground,
(c) a park,
(d) an area of cultural significance,
(e) general community use.

Thomas Hogan Reserve has been categorised as a park as the land has been improved over many years with landscaping, a variety of indigenous and non-indigenous plants, non-sporting play equipment and community facilities. The Reserve is mainly used mainly for informal recreation, social, educational and cultural pursuits.



Community Hall Internal Layout



Do not scale from plan

34

Condition of the land & structures

A description of the land and structures of Thomas Hogan Reserve is required under the LG ACT and allows the appropriate management strategy to be applied. The following table assesses the condition and is based on the Strategic Asset Management Plan 3

CONDITION RATING									
1	Good condition								
2	Minor deterioration								
3	Medium deterioration								
4	Major deterioration								
5	Unserviceable								

SAMP Condition Ratings for Hall

FUNCTION	USE	BUILDING	CONDITION RATING	ENVIRONMENTAL PERFORMANCE RATING	SERVICE PERFORMANCE RATING	FINANCIAL PERFORMANCE RATING	DESCRIPTION
Commercial Use	Sporting facilities	Hall	2	Fair	Fair	Fair	The hall is a single storey structure constructed from brick and concrete with a tile roof. The community hall has a number of accumulated maintenance problems. Windows are boarded up and the guttering requires continual clearing. The building has been tagged and is generally unattractive. The internal layout is not suited to community group purposes. The building is located at the lowest point of the site and suffers from flooding. High moisture levels increase ventilation problems.



SAMP Condition Ratings for Reserve

ELEMENT	CONDITION	DESCRIPTION
Turf	4	Grass cover is patchy throughout the site due to overshadowing by mature trees and compaction of soil. In the central clearing, cover is reduced by pedestrian traffic and is poor to nonexistent. Grass does not grow in the playground area or the informal path from the playground to the central area due to wear and flooding issues. Small localised fires in the past have left some damage to the grass cover. There is reasonable cover near the playground and community building.
Trees	3	A range of non-indigenous trees give the park its character including Queen, Bangalow and Washingtonia Palms, Figs, Brush Box, Podocarpus spp., Radiata pines and Flame trees. There are a significant number of weed trees including Privet, Camphor Laurels, Corals and Date Palms. Many trees are over mature or in decline. There is evidence of termites in tree stumps. The line of Camphor Laurels edging the green clearing is in decline.
Slopes	3	The western slopes are infested with ground weeds such as Trad, Morning Glory, Ginger Weed and Nasturtium. Park Staff have cleared significant areas of weed from the slopes. Planting is required to ensure slopes remain stable.
Playground	3	The play equipment is in good condition and complies with the relevant Australian standards. Play mulch has been laid under some of the equipment. The soft fall under the swings is not to the current Australian standard and needs to be updated.
Stairs	2	The timber staircase that provides access off Martins Avenue is in good condition structurally but poor condition aesthetically due to tagging and paint deterioration. The stair treads require updating.
Retaining walls	2	The retaining walls are in fair to poor condition. The wall along the drive is failing. It is cracked and leaning badly. The other is damaged and needs repair. There is inconsistency in the use of materials.
Footpaths	1	The concrete path off Francis Street and the pedestrian path to the community building are in good condition.
Garden beds	3	The garden bed edging is in poor condition and requires replacing. There is a lack of consistency of materials. No edging exists between the grassed areas and the vegetated slopes. The gardens need more shade tolerant planting.
Furniture	2	The tables and seats are in reasonable condition but lack consistency. The rubbish bins are in reasonable condition. The fire hydrants and larger bins have been tagged. The furniture could evoke more of the unique character of the Reserve in form and materials.
Fencing and Bollards	2	Fencing to surrounding properties is in various levels of condition from excellent to poor. There is an inconsistency of materials and form. Some fences contain private gate access to the Reserve. Tagging is a constant problem on building foundations along the Martins Ave boundary edge.
Signage	2	The entry signs are in poor condition due to tagging, age and vegetation cover.
Lighting	1	The lighting is in good condition but requires modernising to meet the needs of new user groups. Pedestrian level lighting would increase the safety and accessibility of the Reserve at night.



Current use of the land & structures

A description of the current use of the land and structures of Thomas Hogan Reserve at the time adoption, is required under the LG ACT. This allows the appropriate management strategy to be applied. The following table outlines the current uses of the land, buildings and other improvements.

USE	PURPOSE
Reserve use	The Reserve is used informally by the local community. Activities include walking, reading, dog walking, ball games, eating lunch and as a thoroughfare.
	The playground is designed for children under five. Children's parties with jumping castles and animal farms are occasionally held in the Reserve.
	Regulatory signs at the Francis Street entry say 'No Dogs' and 'Bicycles and Mini Bikes' prohibited.
Community Hall	The Bondi Girl Guides have an expired licence for use of the hall and currently have three groups meeting every week for 6-10 year olds and 12-18 year olds. There is also a monthly leaders meeting and occasional training classes.
	The Guides sublet to the Bondi Francis Street Playgroup who use the space twice a week. The hall is also hired out to various community groups for activities such as Yoga, Aikido and fitness groups as well as for birthday parties and other events.



Future use and development of the land & structures

The following table outlines the future use and development that will be permitted in Thomas Hogan Reserve for the land and buildings and the purpose, scale and intensity of the intended uses.

USE	PURPOSE, SCALE & INTENSITY
Future Use & Development	Use of the land and structures must be consistent with the vision, values and objectives for this Plan of Management.
	Council may only grant a licence or lease if it is expressly authorised in this Plan of Management and the purpose is consistent with the vision, values and objectives.
	The land may be used for informal recreation as well as cultural, social and educational activities.
	Activities should not generate noise that will disturb residents.
	Council may limit group size and frequency of use to protect residential amenity and the condition of the land and structures.
	Events proposing consumption of alcohol will be refused.

APPENDIX 6

Local Government Act Core Objectives

Core objectives of land classified as a park under the Local Government Act (1993) sect 36G.

- (a) to encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities, and
 (b) to provide for passive recreational activities or pastimes and for the casual playing of games, and
 (c) to improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.



Purposes that require a lease, licence or other estate

The LG ACT (Section 46) sets out the requirements for which Council may grant leases, licences and other estates for community land.

(1) A lease, licence or other estate in respect of community land:

(a) may be granted for the provision of public utilities and works associated with or ancillary to public utilities, or

(a1) may be granted for the purpose of providing pipes, conduits or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of the council or other public utility provider, or

(b) may be granted, in accordance with an express authorisation in the plan of management and such provisions of the plan of management as apply to the granting of the lease, licence or other estate:

(i) for a purpose prescribed by subsection (4), or for a purpose prescribed by any of sections 36E to 36N as a core objective of the categorisation of the land concerned, or

(iii) for a short-term, casual purpose prescribed by the regulations, or

(c) may be granted in order to allow a filming project to be carried out, whether or not the project is in accordance with the plan of management or is consistent with the core objectives of the categorisation of the land concerned,

but may not otherwise be granted.

(2) Despite subsection (1), a lease, licence or other estate in respect of community land may be granted for a purpose mentioned in subsection (1) (b) only if the purpose for which it is granted is consistent with the core objectives, as prescribed in this Part, of its categorisation.

(3) A council must not grant a lease or licence for a period (including any period for which the lease or licence could be renewed by the exercise of an option) exceeding 21 years.

(4) The following purposes are prescribed for the purposes of subsection (1) (b) (i):

(a) the provision of goods, services and facilities, and the carrying out of activities, appropriate to the current and future needs within the local community and of the wider public in relation to any of the following:

(i) public recreation,

(ii) the physical, cultural,

social and intellectual welfare or development of persons,

(b) the provision of public roads.

(5) Purposes prescribed by subsection (4) in relation to the matters mentioned in subsection (4) (a) (ii) include, but are not limited to, maternity welfare centres, infant welfare centres, kindergartens, nurseries, child care centres, family day-care centres, surf life saving clubs, restaurants or refreshment kiosks.

(5A) A council must grant an application under subsection (1) (c) for a lease, licence or other estate in respect of community land in order to allow a filming project to be carried out on the land unless:

(c) the council is satisfied that there are exceptional circumstances that warrant refusal of the application.

(6) A plan of management is void to the extent that it purports to authorise the grant of a lease, licence or other estate in contravention of this section.



Current Issues

The Current Issues table is the result of service desk enquiries, internal consultation, key stakeholder consultation and issues noted at the Community Consultation Day held in Thomas Hogan Reserve on Saturday 30 October 2010. The results also include electronic submissions from the consultation.

ISSUE	EXPLANATION
Pathways	Limited routes through the park and no access across the slopes. Erosion has occurred on desire lines.
Green Links	No signage or mapping to indicate the park is part of the broader Green Links walkway concept.
Neighbourhood access	Neighbourhood access increases the security of the Reserve and use by the local community. There is no policy on the private access gates and paths by residents. There is also no consistency in fencing and gate materials surrounding the Reserve.
Safety	Numerous small fires have been lit in the central clearing due to the relative privacy the vegetation creates. Tagging has occurred along surrounding houses and site furniture and structures. There is no low level pedestrian lighting along paths or the staircase.
Disability access	There is no equal access from Martins Avenue or ramp access to the hall limiting the thoroughfare ability.
Dog Walking	Dog walking occurs by local residents even though the signage currently prohibits the activity.
Playground	The playground softfall requires updating. The playground lacks educational or heritage interpretation and interaction. A sand pit exists outside of the community hall that requires an upgrade and maintenance.
Lighting	There is no low level pedestrian lighting along paths or staircase. No uplighting of the trees.
Activities	Limited informal recreational opportunities due to drainage and wear of the central clearing.
Materials	Lack of consistency in materials especially retaining walls, fences and edging.
Tagging	Tagging of surrounding properties and Reserve furniture.



Structures	Retaining walls are in poor condition and there is no consistency in materials.
Entry Signage	The existing signage is tagged or covered in vegetation. No link with the Green Link network.
Views	Blockage of neighbouring properties ocean views by tree canopy.
Furniture	Lack of site furniture around the community building. Furniture is unsympathetic to the unique character of the site.
Heritage interpretation	No educational or interpretative signage relating to the natural and cultural heritage of the site, especially Aboriginal values and the influence of landscaper Adolf Schneider or Thomas Hogan whom the park is named after.
Native Vegetation	Limited native species or regeneration. No existing regeneration or restoration plan.
Bird habitat	Limited native bird species. No educational or interpretative signage about the bird species.
Tree canopy	The tree canopy blocks the amount of light reaching the central clearing limiting grass growth.
Weed control	The steep gully slopes are susceptible to weed infestation. No existing weed management program.
Gully slopes	The steep gully slopes are prone to erosion and weed infestation. Lack of access for maintenance and recreation makes this difficult to manage.
Drainage	Poor drainage and grass cover over central clearing limits informal recreation use. There is seasonal flooding outside of the hall.
Community Hall	The hall is run down with the windows boarded up, paint deteriorated and tagging. The internal layout needs updating to accommodate community groups.
Licenses/Leases	The license for the Girl Guides and the sublet groups has expired. There is interest by community groups to have separate agreements for hire and usage of the hall. Need for clarification of the types of events and activities that can occur at hall and in the Reserve. There is also a need to address the subletting arrangements.



Consultation Results

Results of the Community Consultation Day held in Thomas Hogan Reserve on Saturday 30 October 2010. The results include electronic submissions.

Thoma	s Hogan Reserve – Have A Say Day comments
What is	s your vision for Thomas Hogan Reserve?
1.	Retain the peaceful green atmosphere while improving biodiversity (plants and wildlife) and creative
	play opportunities with natural materials.
	Preserve the character of it as it is – a little bit wild, green full of birds
	The pond needs to come back
4.	Preserve under all costs – of great significance.
What c	ould be improved?
1.	Bring the grass back in the main area
	Improve drainage
3.	Beautiful trees need watering
4.	Cleaning
5.	Maintenance of new trees
6.	Trying to strike a balance between using the park as a venue and residents amenity on weekend
7.	Worried that new Francis Street apartments will overlook/shad the upper park area
8.	A bit of illumination on the stairs at night (soft light not harsh)
9.	Constant construction noise in area is hard to take
	Clean out and renovate the pond
	Heating for winter
	Suggest intense planting of indigenous tree stock to create diverse, bushy habitat for wildlife
	Install a fun, educational trail about aboriginal foods, plants etc
	Security light too strong
15.	Install a couple of BBQ'S and table tennis tables (something for teens)
16.	Huge jacaranda at 51 Simpson branches lean over Scout Hall



Environment	As a Guide Leader the feedback from the girls is they love the chance to be in such a								
	nature filled environment.								
	 A "serenity" sanctuary which should be conserved under all costs. 								
	Love being woken up by the birds, unique park.								
	 It's a lovely get away from the daily rush, perfect for time out and play space for everyone. 								
	• Please clean up on a regular basis, weeds should be removed, fallen branches and dead trees should be removed. Reinstate the pond.								
	The quiet and grand trees are wonderful. Will the new building on Francis St spoil / change things.								
Recreation	Upgrade children's play area. Please fix stone paths								
	The park is awesome, it would be great if you made a pond								
	I would love it if we could have a trampoline because when my friend and I walk our dogs we								
	get bored								
	Perfect for young kids, safe and green								
	Upgrade children's play area. Fix stone paths would be utilised more.								
Heritage	Awesome park, rustic and filled with great old trees and birds. Perhaps a 'history of'								
-	the park somewhere. This park is quite, but very well used by individuals and group								
	The steps are a hidden magic								
	Maintain the natural fauna and flora								
	Remove weeds (camphor laurels), maintain natural beauty sanctuary, create refuge								
	from sin city								
	 Create notice board at front gate of park – clean up inside of hall. Address maintenance of hall. 								

A beautiful peaceful park, don't do anything to change the serenity. Playgroups and great for kids											
and fab t	and fab there a community events in the hall.										
 Would be great to improve the quality of the inside of hall. I really like the feeling of the park. 											
• 1	No loadspeakers when there are parties.										
• [Love idea of glassing in Community Hall "bringing the outside in										
on the things you like											
	and fab t • \ • N • N • N • L on the thir	 and fab there a communi Would be great t park. No loadspeakers Love idea of glass on the things you like 	 and fab there a community events in the Would be great to improve the opark. No loadspeakers when there are Love idea of glassing in Community on the things you like 	 and fab there a community events in the hall. Would be great to improve the quality of the in park. No loadspeakers when there are parties. Love idea of glassing in Community Hall "brin on the things you like 							



Consultation Survey Results

Results of the Survey held on the Community Consultation Day held in Thomas Hogan Reserve on Saturday 30 October 2010. The results include electronic submissions.

Thoma	s Hogan R	eserve Sur	vey 2010								<u>. </u>	
										Ļ	Ļ	
Totals	7 6 7			1	6							
Desnance	Doily	1. Several/wk	Frequency of v		Other	2. Use Hall			Yes	3. Use playground		
Response 1	Daily	Several/wk	Once/wk	Once/mth	?	Yes	Sometimes ?	No	?	Sometimes	No	
2			v		<i>!</i>	v	<i>(</i>		<i>!</i>			
3			х		x	х	x			х	x	
4		x			^		x			x	^	
5		^			х		^	х		<u> </u>	x	
6					x		х	^			×	
7					x		x			х	^	
	х				~		~	х		x	<u> </u>	
9		х						x		<u>^</u>	х	
10		~						x			x	
11					х		х	~		х		
12								x			х	
13								х	х			
14		х				х					х	
15	х							х		х	1	
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18			Х					х			х	
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26			х				Х		х	 	 	
27			х			х				───	х	
28					х							



Green Gyms

Green Gym was developed in the UK by British Trust for Conservation Volunteers (BTCV). The Green Gym is a scheme which inspires participants to improve both their health and the environment at the same time. Experienced leaders guide the class through a range of practical projects, giving participants the opportunity to tackle physical jobs in the outdoors – improving strength and stamina, boosting practical skills and confidence and benefitting local green spaces.

http://www2.btcv.org.uk/display/greengym_how

APPENDIX 12

Image accreditation (clockwise from top left)

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http://www.unisa.edu.au/barbarahardy/images/Downloads/Rainbow-Lorikeet.jpg http://i.dailymail.co.uk/i/pix/2009/08/05/article-1204481-00200E8B00000258-891_468x301.jpg http://greengardentreasures.net/birding-tips-c-16.html http://www.willowhuts.com/bird_hides/files/collage_lb_image_page7_3_1.png

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Waverley Local Studies Collection

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Waverley Local Studies Collection http://www.odt.co.nz/files/story/2009/05/a_new_interpretive_sign_informs_visitors_to_the_le_8619852544.JPG

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http://i37.tinypic.com/2qbt2tj.jpg http://lh6.ggpht.com/_6dqkXt4G70I/R-d7rsw8SqI/AAAAAAAJWQ/XJC7W8KRotQ/DSC_8292.JPG

