

REPORT TO COUNCIL

Reporting on Council's 2010/2013 Delivery Program (A10/0189)

Report dated 3 December 2012 from the Director, Corporate and Technical Services reporting on progress with implementing Council's 2010/2013 Delivery Program as required by section 404(5) of the Local Government Act 1993.

Recommendation: That Council receive and note progress to date with actions from Council's Operational Plan in delivering on Council's 2010/2013 Delivery Program.

Purpose of Report

This report and the review that accompanies it aim to provide a summary of progress to date with the actions from our 2012/2013 Operational Plan as they reflect progress with our 2010/2013 Delivery Program.

The reporting format is in line with the motion adopted by Council in July 2010 that "in the case of the six monthly reporting of the Operational Plan, a new version of the executive exception reporting could include comment on progress that has significantly stalled, or has well exceeded expectations, thereby not requiring the reader to delve into the detailed report for these items".

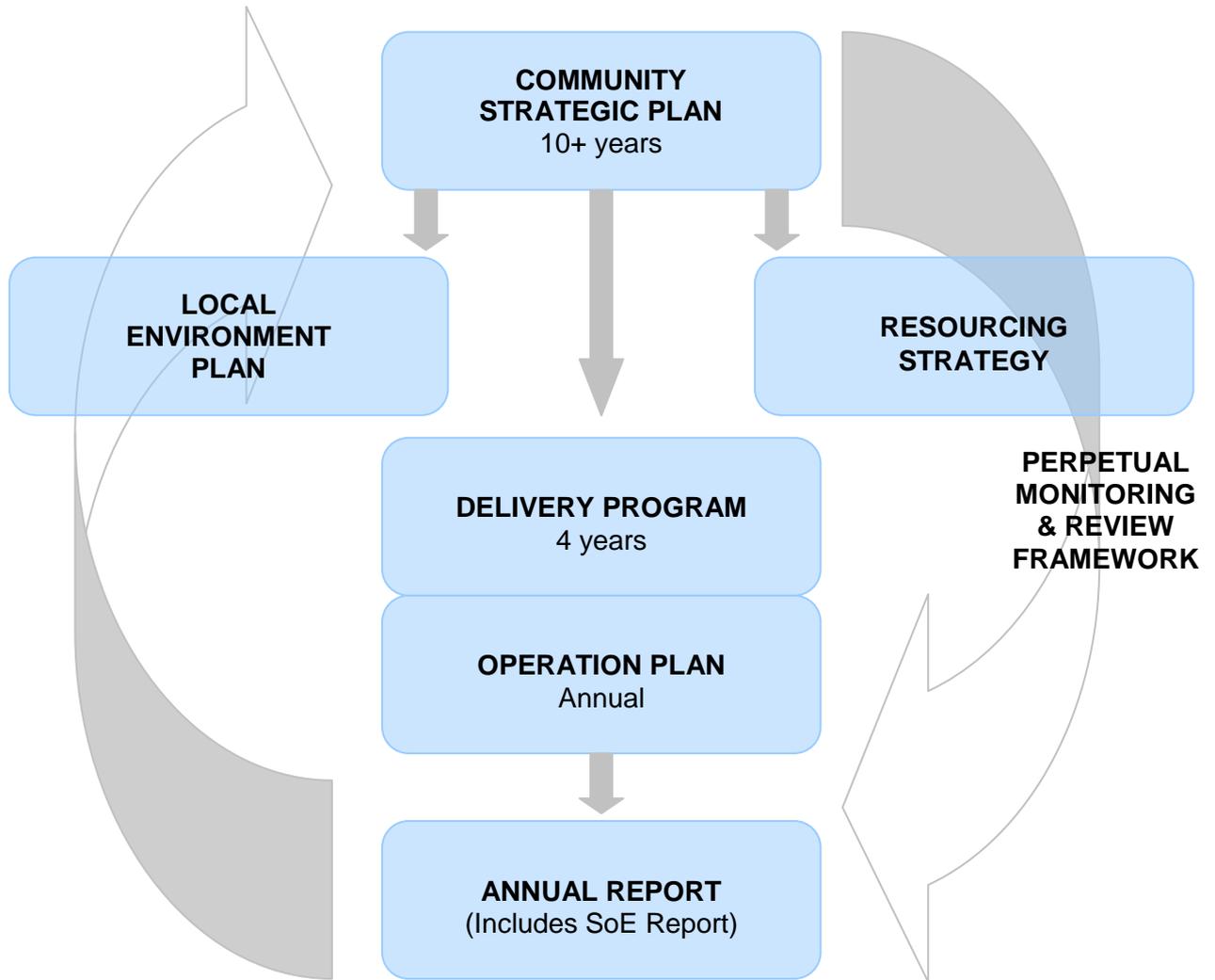
Background / Introduction

Section 404(5) of the Local Government Act 1993 requires that 'the General Manager ensure regular progress reports are provided to the Council as to its progress with respect to the principal activities detailed in its Delivery Program. Progress reports must be provided at least every 6 months'.

We have chosen to report on progress with actions from the Operational Plan as a measure of how well we are moving forward with the Delivery Program and ultimately with progress in the directions from the Community Strategic Plan '*Waverley Together 2*'.

Council's planning is based on a long term community strategic plan, *Waverley Together 2*, which sets out the community's vision for Waverley in 2022 as well as their long term aspirations for our city and the directions that Council needs to pursue to help achieve these. In accordance with the legislation, sitting under the Community Strategic Plan is a four year Delivery Program and a one year Operational Plan (See diagram below).

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The Delivery Program is Council's commitment, during its four year term of office, on what it is going to deliver to the community to assist them, achieve the directions set out in the Community Strategic Plan.

The one year Operational Plan, which is a sub-plan of the Delivery Program sets out the activities (services and projects) being undertaken by Waverley Council in the financial year to progress what the Delivery Program is to deliver.

Our decision to report on progress with actions from the Operational Plan as a measure of how well we are moving forward with the Delivery Program is based on a number of factors including the longer term output based nature of the progress measures in the Delivery Program and the integration of the Delivery Program and the Operational Plan – we need to complete the identified activities (services and projects) in the Operational Plan to deliver what we have said will we do in the Delivery Program.

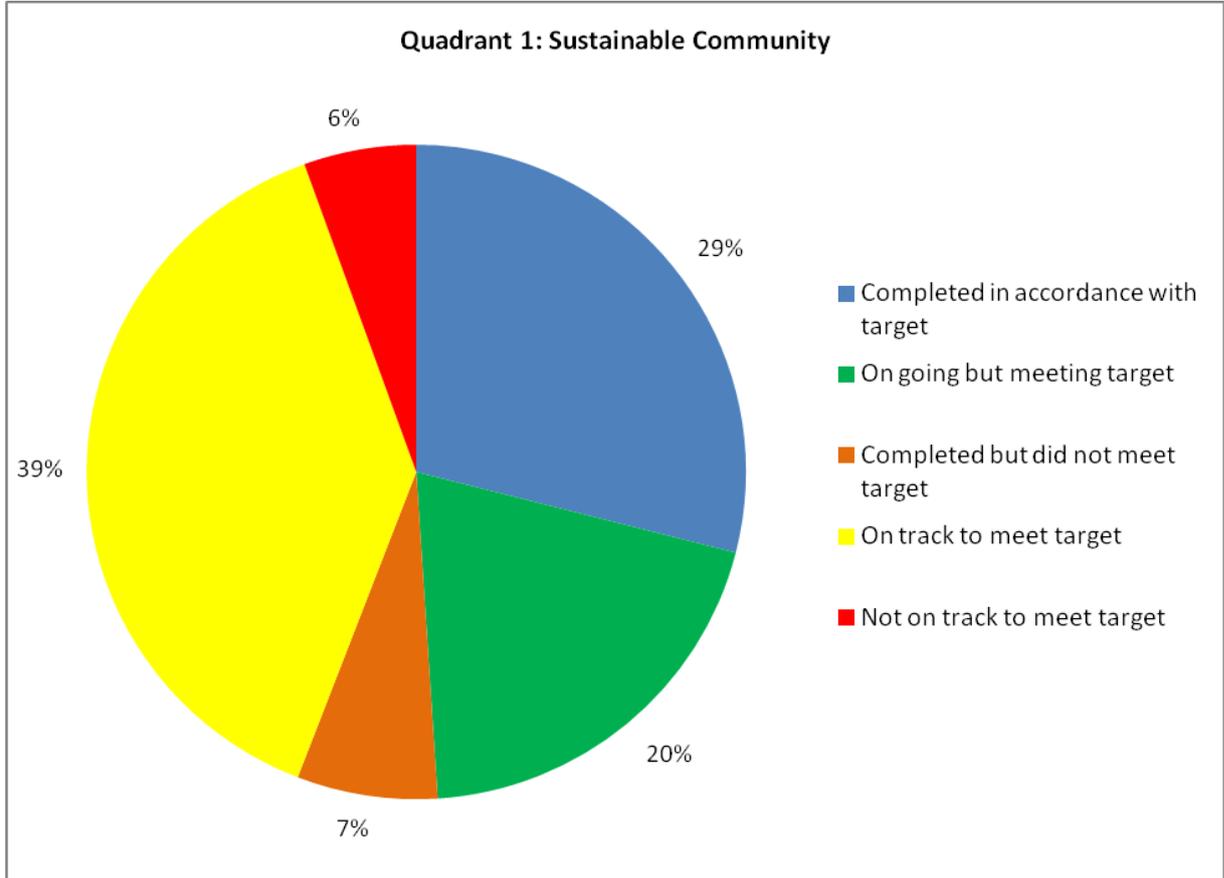
Our approach to using the Operational Plan actions for reporting on the Delivery Program is in line with comments from the Planning and Reporting Manual for Integrated Planning produced by the Division of Local Government, which states (at page 101) that the “the Operational Plan is a sub set of the Delivery Program.....and needs to be wholly complementary”.

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Analysis

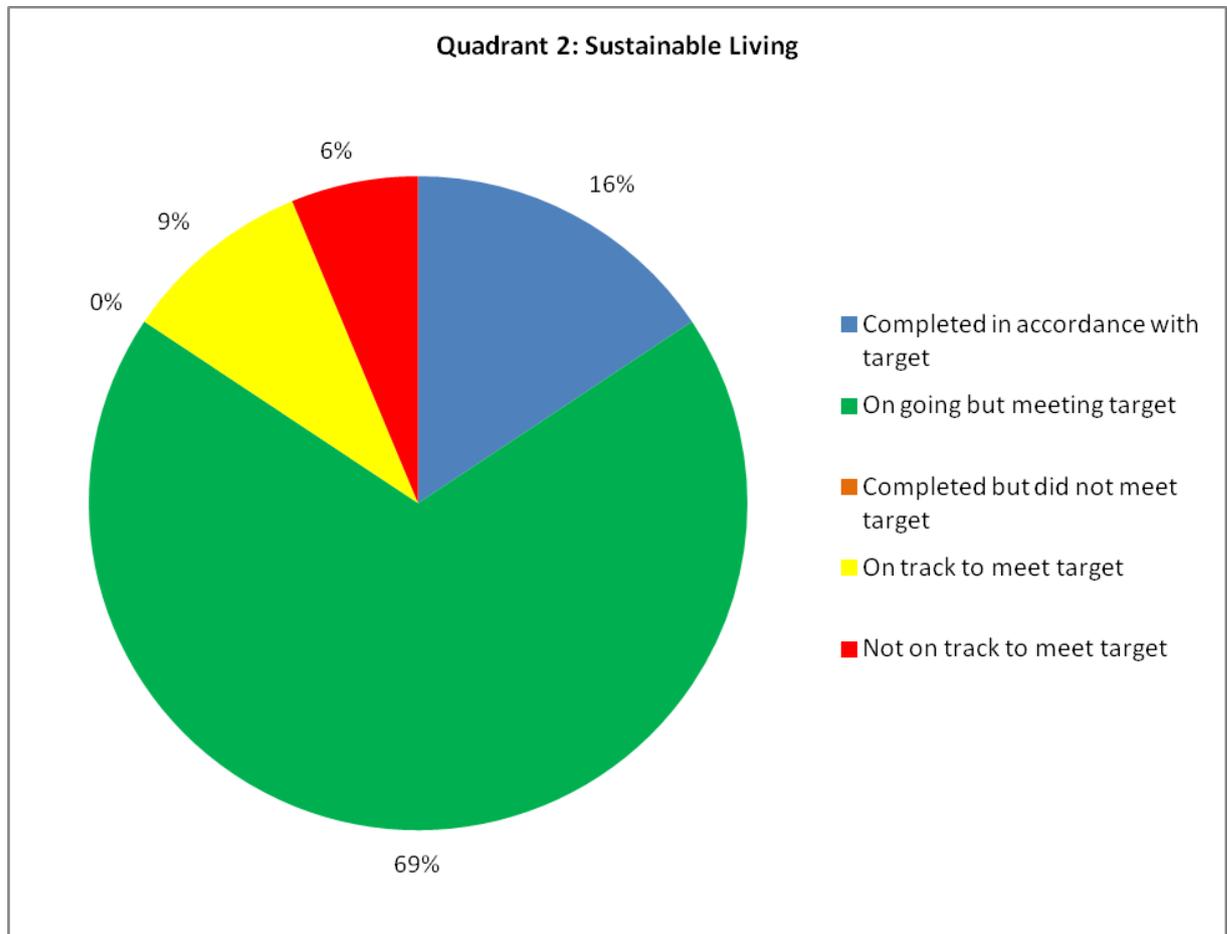
This review suggests that good progress has been made with Operational Plan actions against the targets set.

A breakdown on achieving the deliverables by Quadrant is set out in the graphics below:



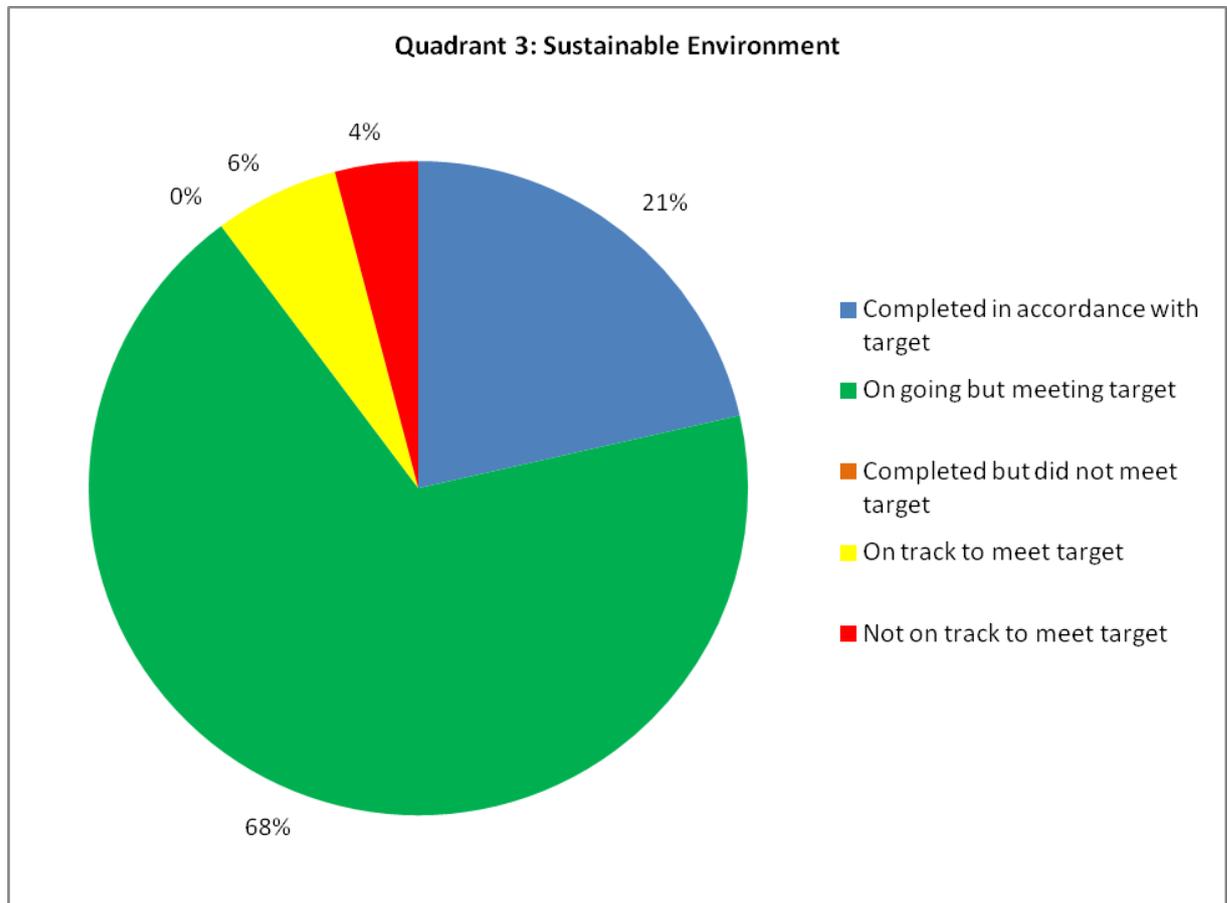
88% of deliverables within the Sustainable Community Quadrant are on track, ongoing but meeting target or have been completed in accordance with their target, with 12% not on track to meet their target. Deliverables which are not on track are generally due to program or policy changes, incorrect targets and projects relying on SAMP4 and the Bondi POM which means they have been until the plans are in place.

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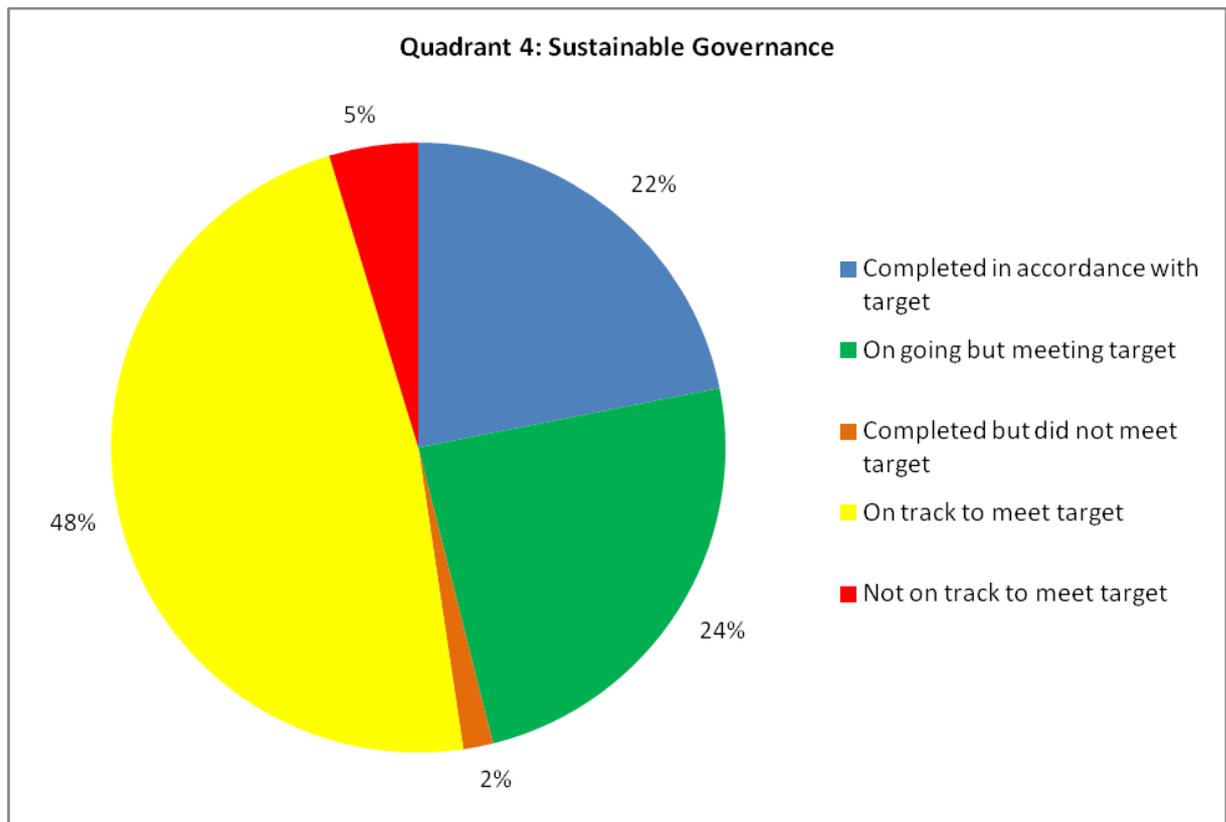
94% of the deliverables within the Sustainable Living Quadrant are on track, ongoing but meeting target or have been completed in accordance with their target. Only 6% of deliverables which have been completed are not on track to meet their target. These delays are due to projects waiting on results of a Councillor working group (Business Stakeholder Forums), completion of Bondi Junction Complete Streets Program and lack of immediate funding for some projects.

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96% of the deliverables within the Sustainable Environment Quadrant are on track, ongoing but meeting target or have been completed in accordance with their target, with only 4% not on track to meet their target. Targets that were not met were due to projects relying on the results of various review programs and other general delays such as initial investigations taking longer than expected for some projects.

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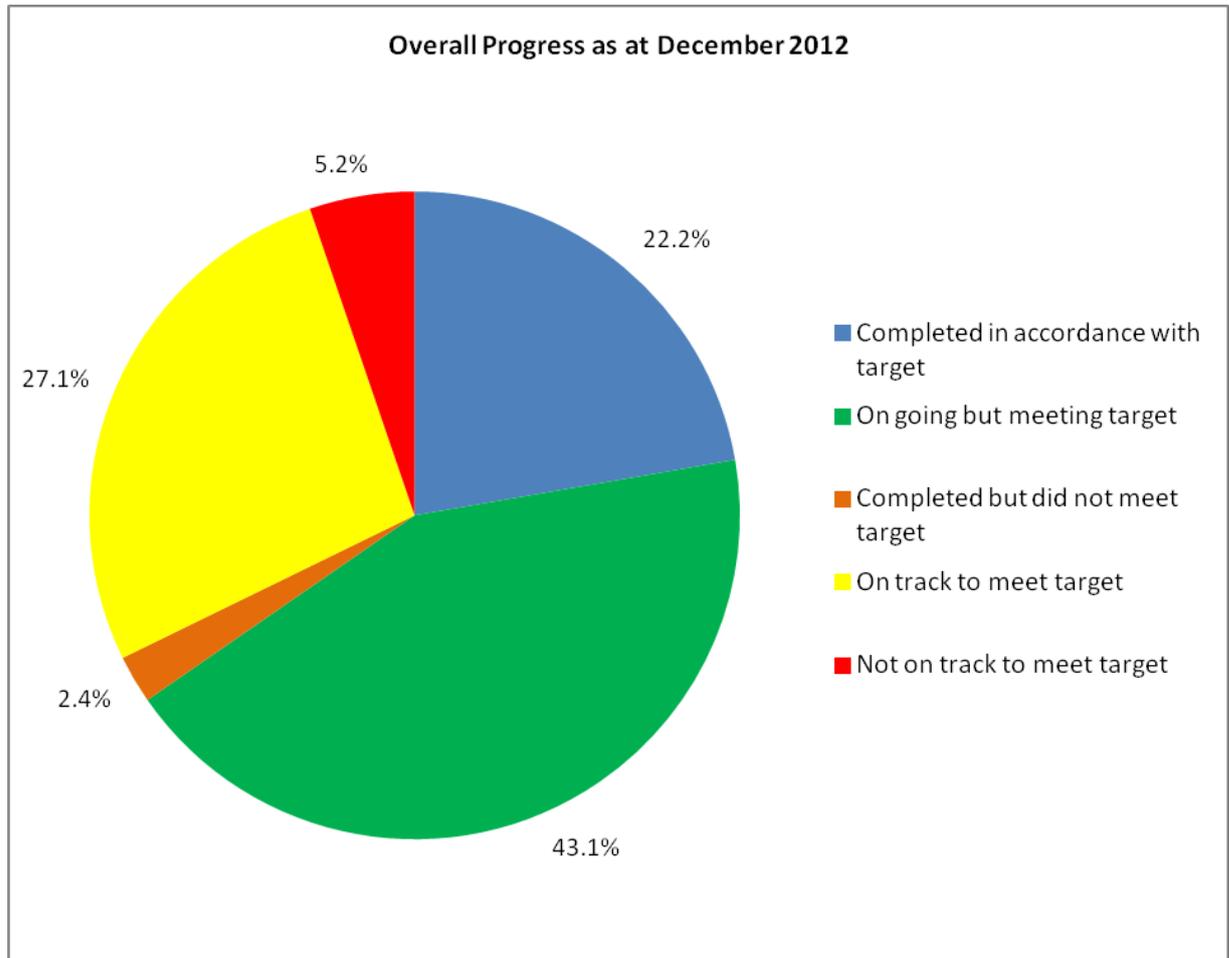


94% of deliverables within the Sustainable Governance Quadrant are on track, ongoing but meeting target or have been completed in accordance with their target, with only 6% not on track to meet their target. The majority of those deliverables which did not meet, or are not on track to meet the targets are due to general delays such as new managers reviewing the latest policy and legislation and revising targets appropriately.

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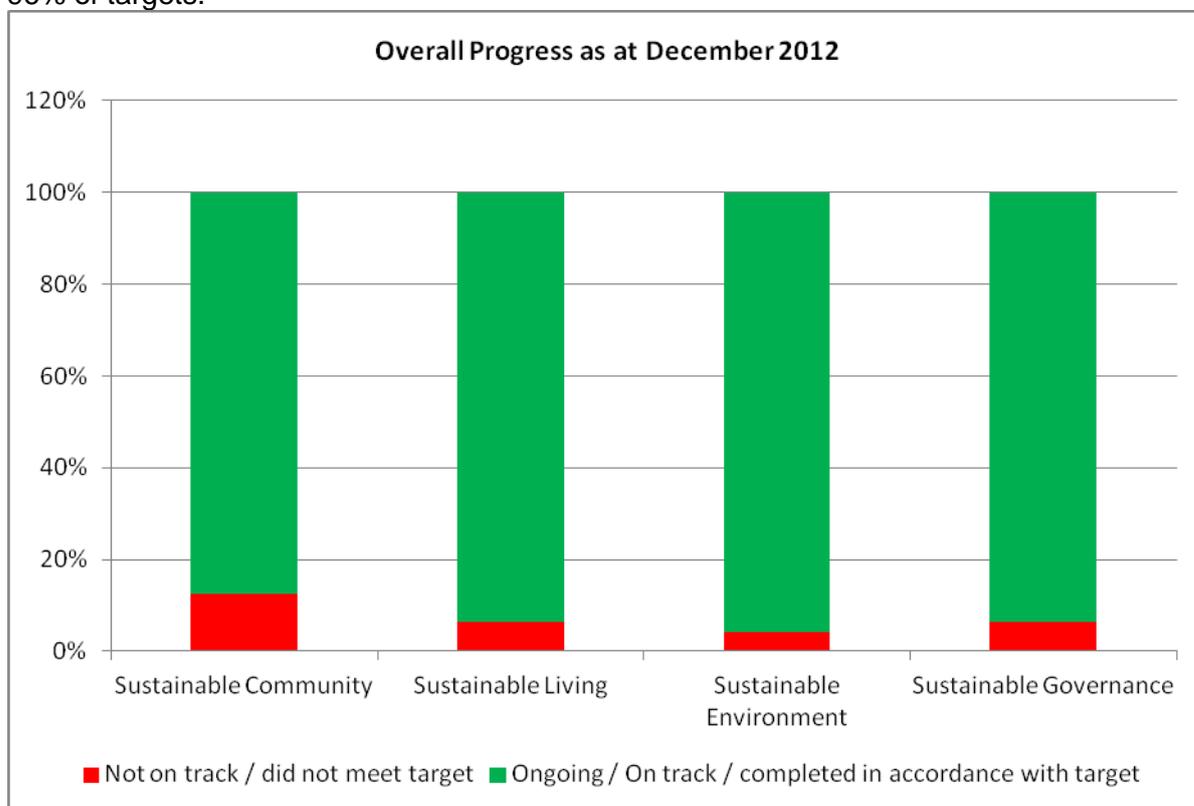
Overall Progress

Overall, 93% of the deliverables in the Operational Plan are on track to meet target, ongoing but meeting or have been completed in accordance with their target. Only 7% of the deliverables are not on track to meet their target. As noted above, the reasons for these not being achieved are mainly due to projects relying on review programs currently underway and other general delays.



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The chart below shows that Council is tracking very well in the achievement of its targets in each of the quadrants. On average the quadrants are achieving 93% of their deliverable targets with no Quadrants below 88% and Sustainable Environment on track to complete 96% of targets.



- **Financial:** Actions in the 2012/13 Operational Plan are included in the budget adopted when the Plan was adopted by Council in June 2012. Funding to implement the Delivery Program over its term is based on the resourcing strategy that supports the Program. This includes our long term financial plan, work force plan and strategic asset management plan. The components of the resourcing strategy have also been adopted by Council.
- **Delivery Program/Operational Plan:** Strategy G8b in our Delivery Program requires that we provide statutory, financial and management information and reporting on time and with a high degree of accuracy. The deliverable for this strategy is the provision of reports required by legislation or requested by Government departments and agencies. Reporting as required by legislation on the Delivery Program is part of this deliverable and meets the progress measure set.
- **Consultation:** Operational Plan progress is based on information provided by Directors and Divisional Managers across Council.

Timeframe

This progress review covers the period 1 July 2012-13. The next report on progress will be provided to Council in June 2013. This will constitute the final report on progress with the current Delivery Program (Delivery Program 2010-13)

Recommendation: That Council receive and note progress to date with actions from Council's Operational Plan in delivering on Council's 2010/2013 Delivery Program.

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Bronwyn Kelly

Director, Corporate & Technical Services

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Attachment 1	Progress Review 2010-2013 Delivery Program – December 2012
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