

## REPORT TO COUNCIL

### Reporting on Council's 2010/2013 Delivery Program (A10/0189)

Report dated 13 June 2012 from the Director, Corporate and Technical Services reporting on progress with implementing Council's 2010/2013 Delivery Program as required by section 404(5) of the Local Government Act 1993.

**Recommendation:** That Council receive and note progress to date with actions from Council's Operational Plan in delivering on Council's 2010/2013 Delivery Program.

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#### **Purpose of Report**

This report and the review that accompanies it aim to provide a summary of progress to date with the actions from our 2011/2012 Operational Plan as they reflect progress with our 2010/2013 Delivery Program.

The reporting format is in line with the motion adopted by Council in July 2010 that "in the case of the six monthly reporting of the Operational Plan, a new version of the executive exception reporting could include comment on progress that has significantly stalled, or has well exceeded expectations, thereby not requiring the reader to delve into the detailed report for these items".

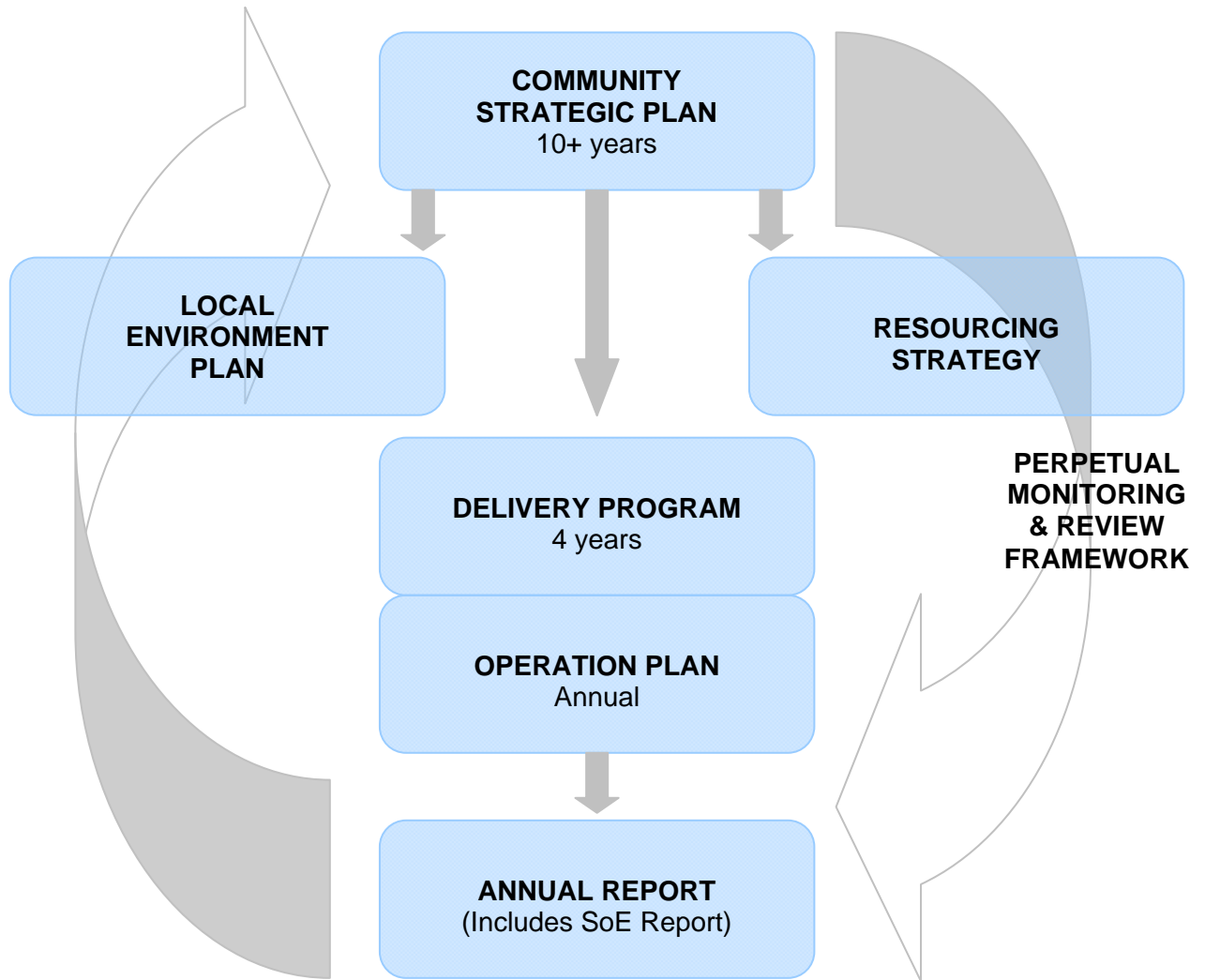
#### **Background / Introduction**

Section 404(5) of the Local Government Act 1993 requires that 'the General Manager ensure regular progress reports are provided to the Council as to its progress with respect to the principal activities detailed in its Delivery Program. Progress reports must be provided at least every 6 months'.

We have chosen to report on progress with actions from the Operational Plan as a measure of how well we are moving forward with the Delivery Program and ultimately with progress in the directions from the Community Strategic Plan '*Waverley Together 2*'.

Council's planning is based on a long term community strategic plan, *Waverley Together 2*, which sets out the community's vision for Waverley in 2022 as well as their long term aspirations for our city and the directions that Council needs to pursue to help achieve these. In accordance with the legislation, sitting under the Community Strategic Plan is a four year Delivery Program and a one year Operational Plan (See diagram below).

## REPORT TO COUNCIL



The Delivery Program is Council's commitment, during its four year term of office, on what it is going to deliver to the community to assist them, achieve the directions set out in the Community Strategic Plan.

The one year Operational Plan, which is a sub-plan of the Delivery Program sets out the activities (services and projects) being undertaken by Waverley Council in the financial year to progress what the Delivery Program is to deliver.

Our decision to report on progress with actions from the Operational Plan as a measure of how well we are moving forward with the Delivery Program is based on a number of factors including the longer term output based nature of the progress measures in the Delivery Program and the integration of the Delivery Program and the Operational Plan – we need to complete the identified activities (services and projects) in the Operational Plan to deliver what we have said will we do in the Delivery Program.

Our approach to using the Operational Plan actions for reporting on the Delivery Program is in line with comments from the Planning and Reporting Manual for Integrated Planning produced by the Division of Local Government, which states (at page 101) that the “the Operational Plan is a sub set of the Delivery Program.....and needs to be wholly complementary”.

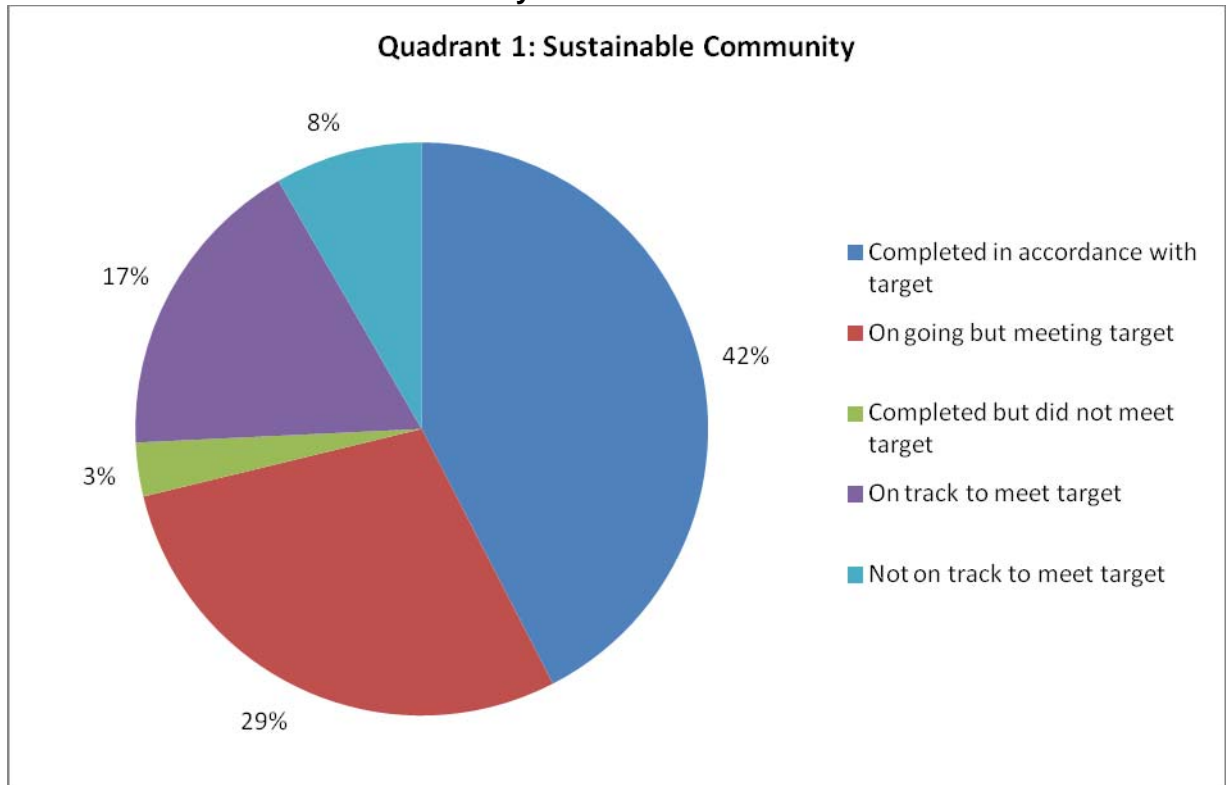
## REPORT TO COUNCIL

### Analysis

This review suggests that good progress has been made with Operational Plan actions against the targets set.

A breakdown on achieving the deliverables by Quadrant is set out in the graphics below:

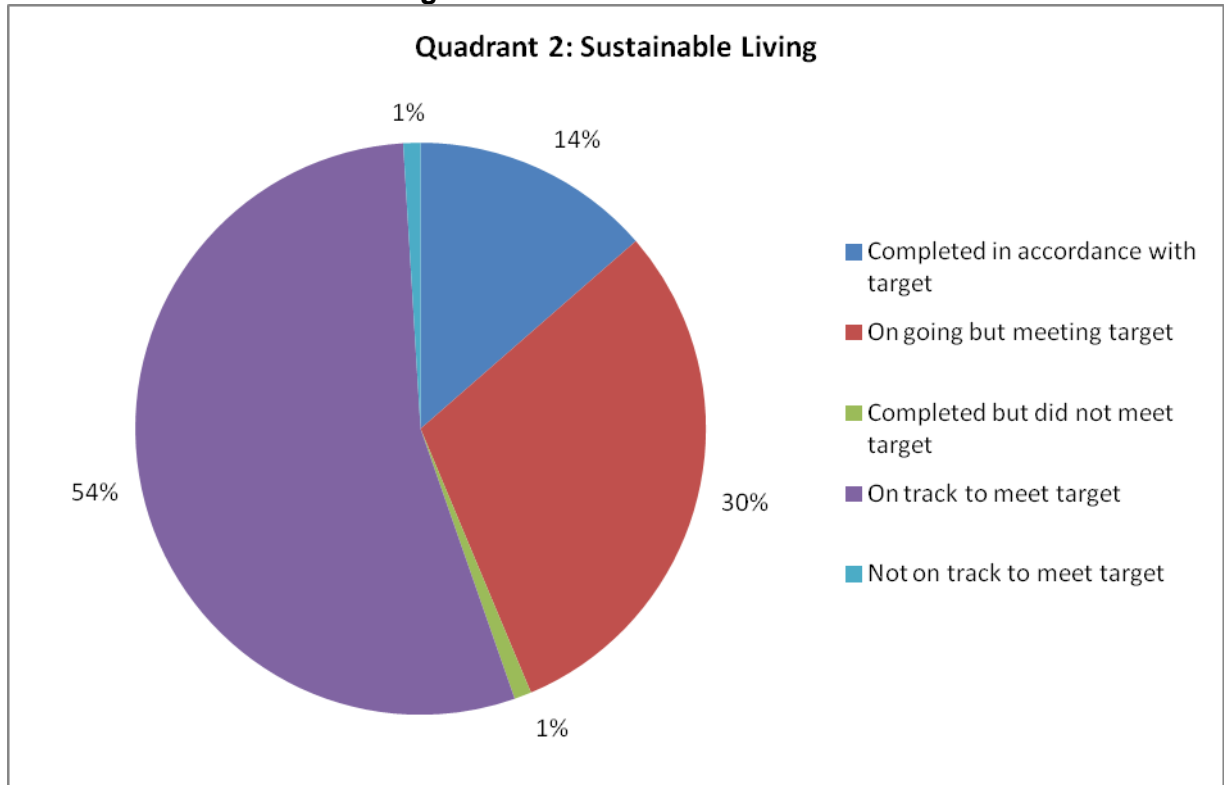
### Quadrant 1: Sustainable Community



89% of deliverables within the Sustainable Community Quadrant are on track, ongoing but meeting target or have been completed in accordance with their target, with only 11% not on track to meet their target. The majority of those deliverables which are not on track to meet their target have experienced delays as timeframes have had to be extended for construction, reallocation of funding or the recruitment of staff.

# REPORT TO COUNCIL

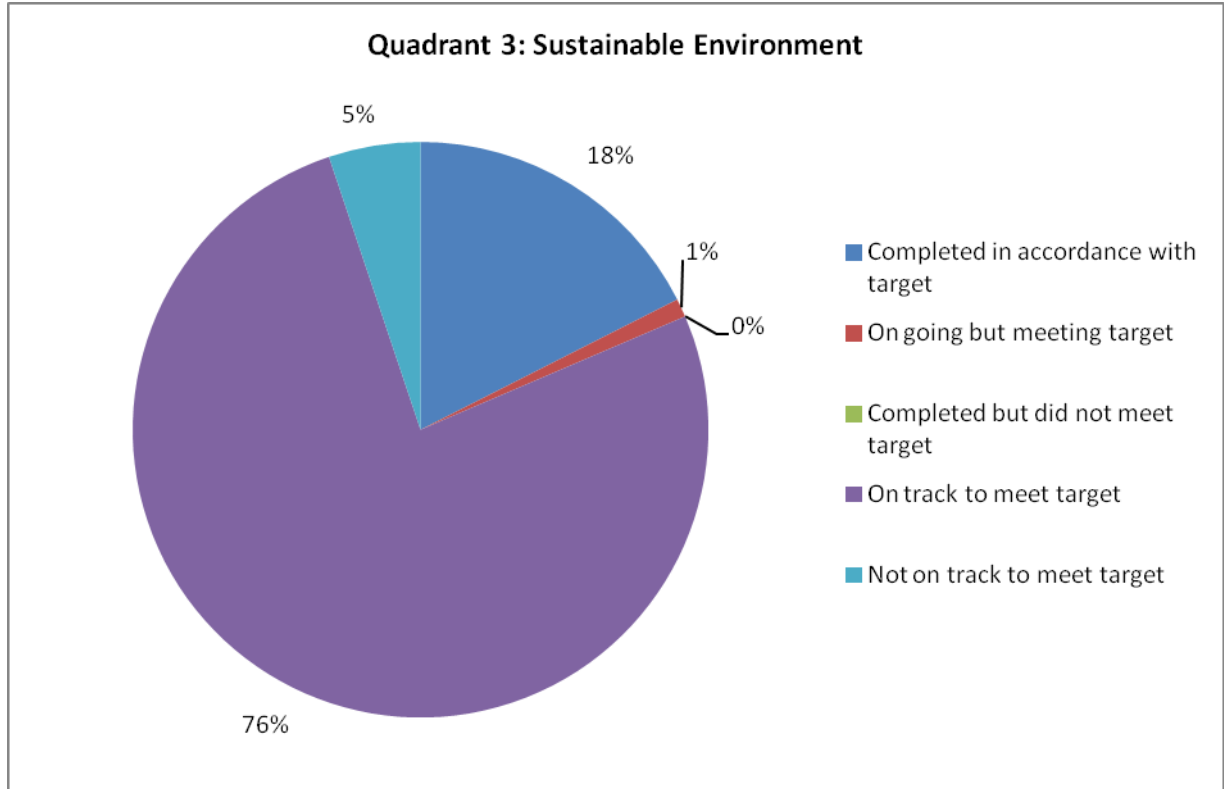
## Quadrant 2: Sustainable Living



98% of the deliverables within the Sustainable Living Quadrant are on track, ongoing but meeting target or have been completed in accordance with their target. Only 2% of deliverables which have been completed did not meet their target. This has been the result of the new comprehensive DCP being considered separate to the new LEP, and program changes.

# REPORT TO COUNCIL

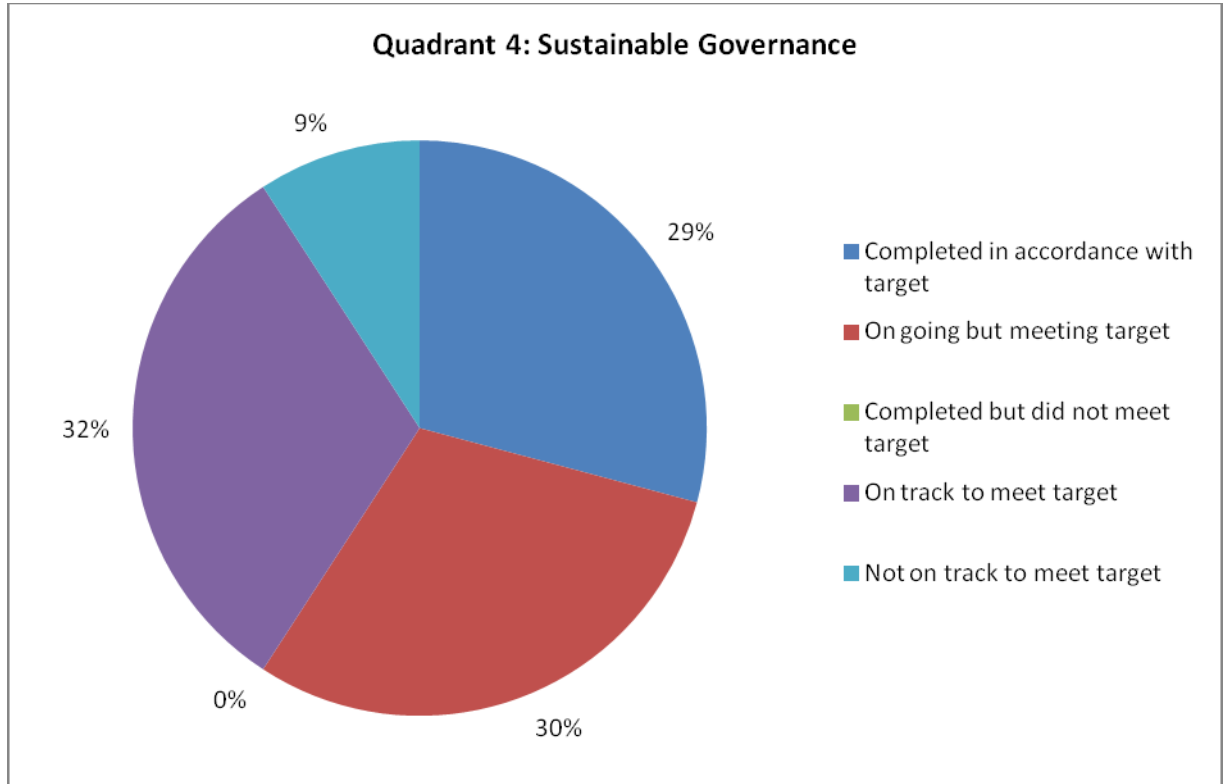
## Quadrant 3: Sustainable Environment



95% of the deliverables within the Sustainable Environment Quadrant are on track, ongoing but meeting target or have been completed in accordance with their target, with only 5% not on track to meet their target. Targets that were not met were due to insufficient funding and reprioritising of activities.

# REPORT TO COUNCIL

## Quadrant 4: Sustainable Governance

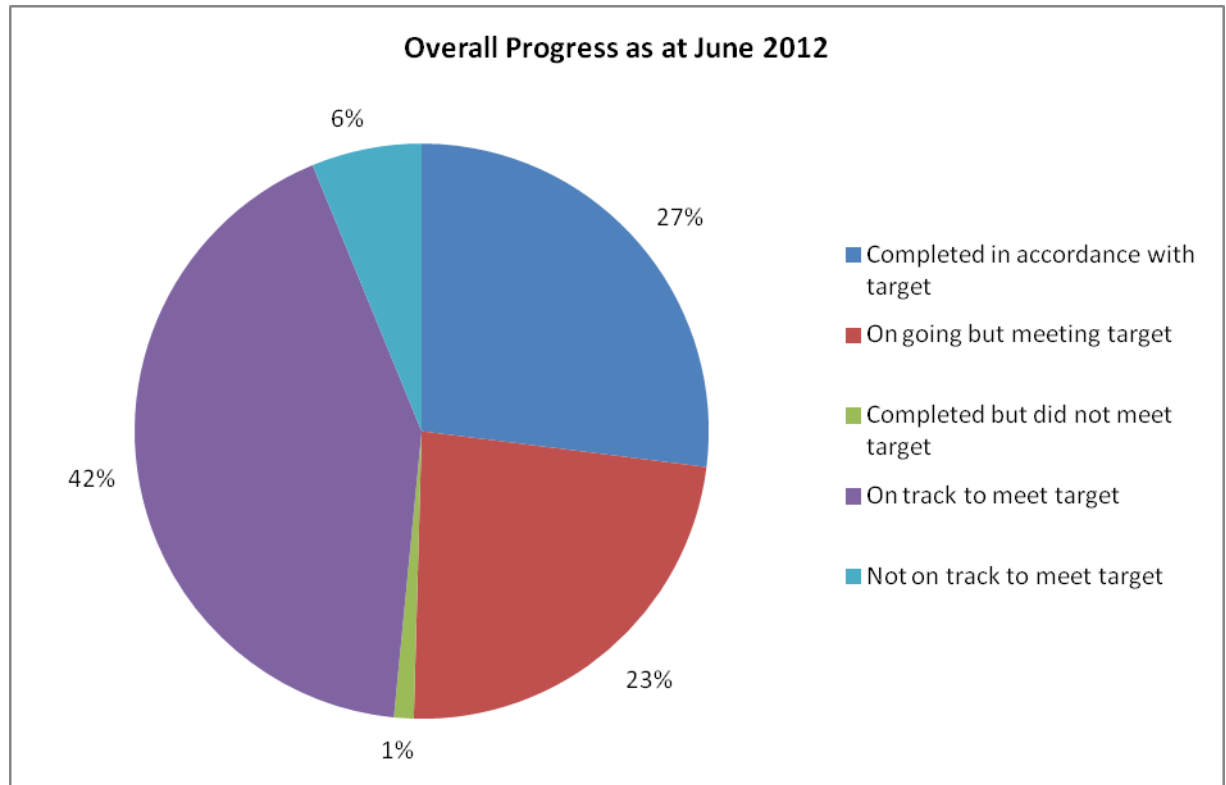


91% of deliverables within the Sustainable Governance Quadrant are on track, ongoing but meeting target or have been completed in accordance with their target, with only 9% not on track to meet their target. The majority of those deliverables which are not on track to meet their target have been affected by insufficient funding and staffing shortages.

## REPORT TO COUNCIL

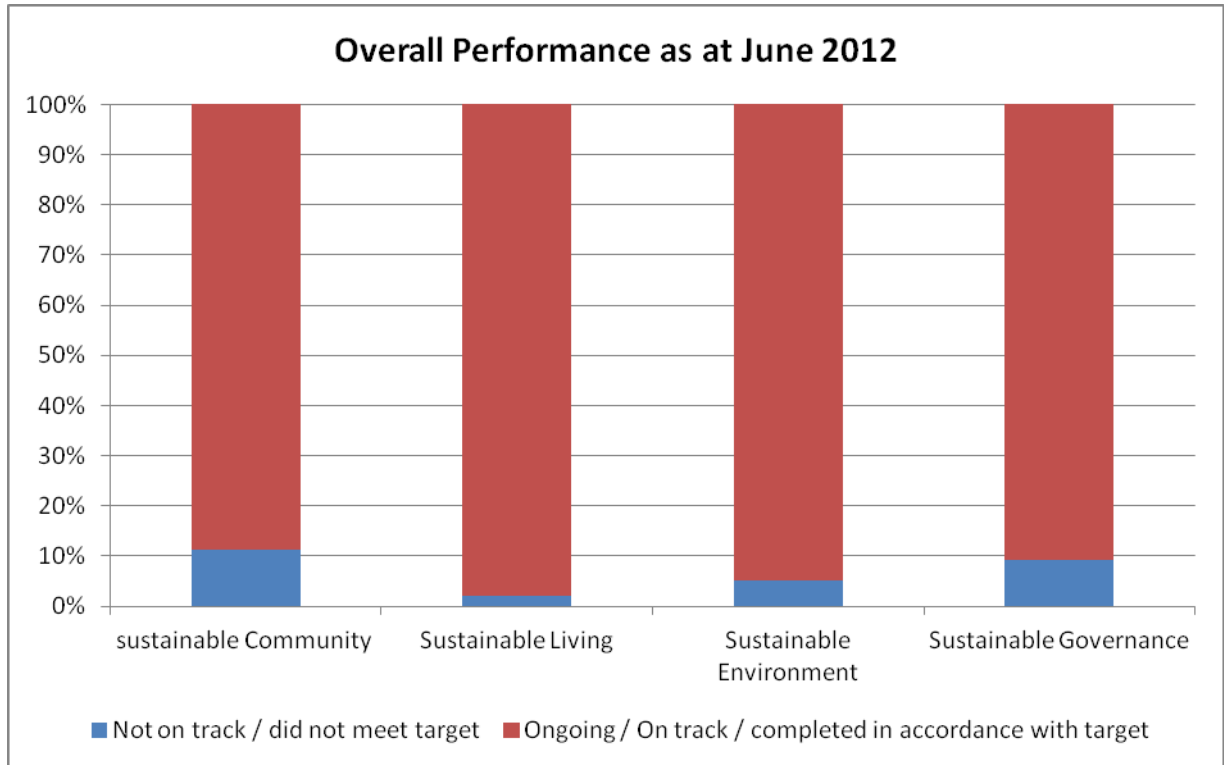
### Overall Progress

93% of the deliverables in the Operational Plan are on track to meet, ongoing but meeting or have been completed in accordance with their target. Only 7% of the deliverables are not on track to meet their target. As noted above, the reasons for these not being achieved are mainly due to lack of available funding, staff shortages and/or changing priorities.



## REPORT TO COUNCIL

The chart below shows that Council is tracking very well in the achievement of its targets in each of the quadrants. On average the quadrants are achieving 93% of their deliverable targets with Sustainable Living and Sustainable Environment achieving 98% and 95% respectively.



- **Financial:** Actions in the 2011/2012 Operational Plan are included in the budget adopted when the Plan was adopted by Council in June 2011. Funding to implement the Delivery Program over its term is based on the resourcing strategy that supports the Program. This includes our longer term financial plan, work force plan and strategic asset management plan. The components of the resourcing strategy have also been adopted by Council.
- **Delivery Program/Operational Plan:** Strategy G8b in our Delivery Program requires that we provide statutory, financial and management information and reporting on time and with a high degree of accuracy. The deliverable for this strategy is the provision of reports required by legislation or requested by Government departments and agencies. Reporting as required by legislation on the Delivery Program is part of this deliverable and meets the progress measure set.
- **Consultation:** Operational Plan progress is based on information provided by Directors and Divisional Managers across Council.

### Timeframe

This progress review covers the period up to June 2012. The next report on progress will be provided to Council in December 2012.

**Recommendation:** That Council receive and note progress to date with actions from Council's Operational Plan in delivering on Council's 2010/2013 Delivery Program.



## REPORT TO COUNCIL

Bronwyn Kelly

**Director, Corporate & Technical Services**

Author: Paul Spyve Divisional Manager Governance & Integrated Planning, Corey Jones Governance and Integrated Planning Officer

Attachment 1	Progress Review 2010-2013 Delivery Program – June 2012
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