

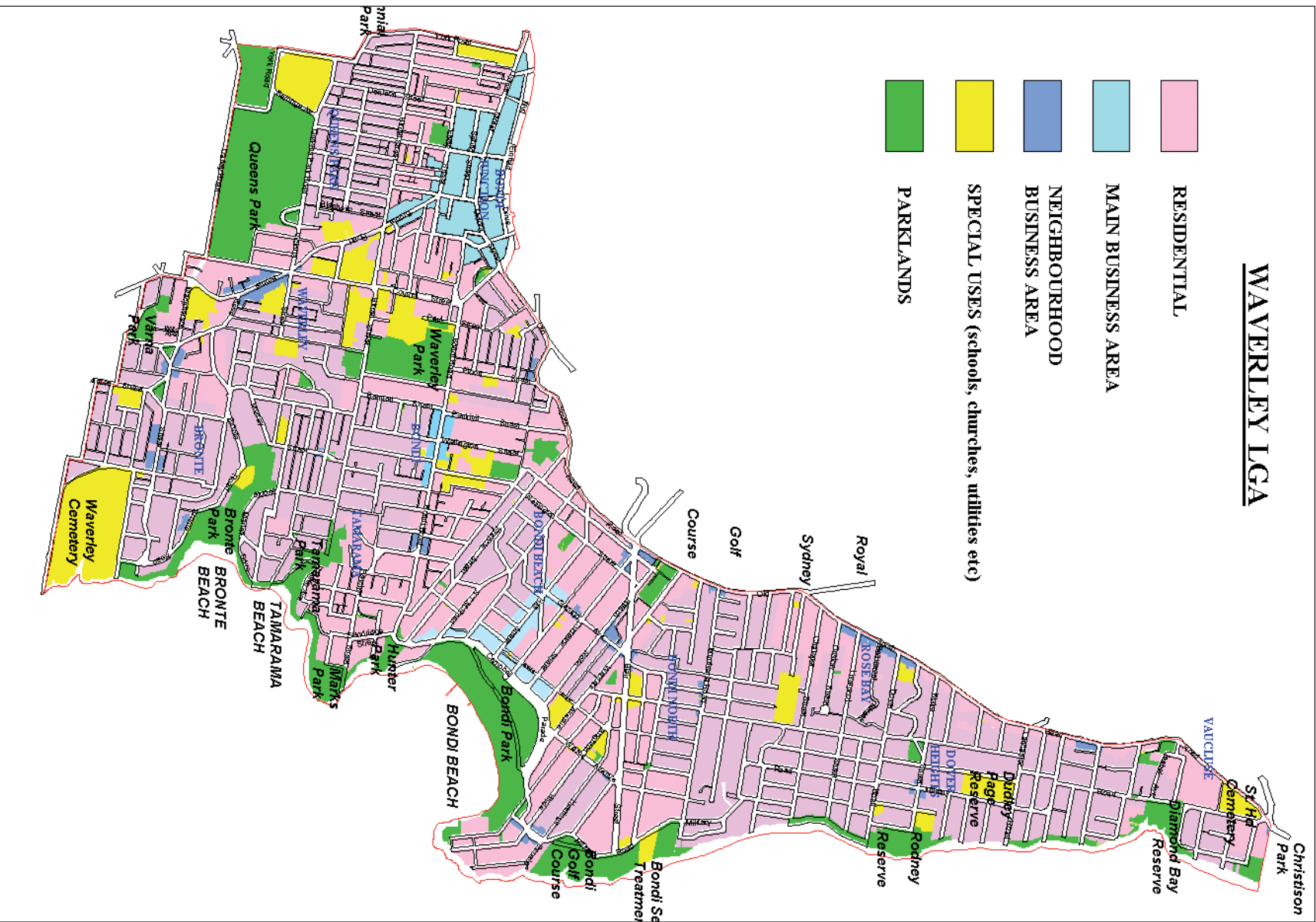
# waverley**together** strategic plan



December 2005



# Waverley Local Government Area Map



**Main Business Area**

An area that allows retail, entertainment, tourist and commercial uses as well as some residential development.

**Neighbourhood Business Area**

An area that allows a range of shops and low intensity commercial uses that service the daily needs of residential neighbourhoods and encourages the mixing of residential development with those uses.

## OUR COMMUNITY VISION

Between the city and sea, Waverley will be a vibrant, welcoming and inspiring place to live, work and play with its diverse population, creative culture, enriching lifestyle, stunning natural features and distinctive neighbourhoods.

In this vision Waverley will be place that:

- Protects and nurtures its distinct identity, sense of community, civic pride and respect for one another and the places where we live, work and play.
- Sustains its community with safe and liveable neighbourhoods, shops, streets and public places that look and feel good and are clean, functional and well maintained.
- Supports itself with accessible and affordable facilities, services and accommodation.
- Protects and enhances the natural environment for present and future generations and shares open and green spaces.
- Offers lifestyle choices for everyone through a variety of recreational, social, arts and cultural opportunities.
- Plans for its future so that design and development is human scale, sensitive and sustainable.
- Protects its indigenous, non-indigenous, natural, built and cultural heritage.
- Enjoys reduced traffic congestion and improved access and safety, especially because people walk, cycle and use public transport much more, but also because they use cars and parking spaces more efficiently.
- Actively promotes the creation of more jobs and a vibrant and creative local economy.

- Supports Bondi to become an exceptional place where locals and visitors exist in harmony with each other and the environment, enjoying, respecting and nurturing the magnificent beach, distinctive and liveable neighbourhoods, vibrant shopping and tourist precincts, and eclectic cultural life.
- Brings Bondi Junction alive as Australia's best integrated urban neighbourhood offering a high quality of life and commerce in special places that enrich, uplift and inspire the human spirit.

## OUR MISSION

Our mission is to lead the way in working together with the whole community to manage our people, resources and assets well for today and future generations.

## OUR PRINCIPLES AND VALUES

Waverley Council is committed to being a professional, friendly and ethical organisation that consults with and listens to the community. We pride ourselves on bringing the following principles and values alive in our daily activities:

- Leadership
- Integrity
- Openness
- Equity
- Service
- Accountability
- Cooperation
- Communication
- Improvement





LIFEGUARD

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# INTRODUCTION

There is little doubt that our world is rapidly changing. It was once a place of pristine environments managed at the pace of indigenous cultures. Now, new technology, cheaper travel, more information, the growing population, environmental concerns and security threats means it is all at once an exciting, scary, expanding and shrinking place.

As the world changes, our need to feel part of a connected local community with a strong sense of identity grows. Being the tier of government closest to the people, councils are in a strong position to help create such communities. We do this through our planning policies and by delivering a wide range of services to meet the needs of households, businesses and others.

The *Draft Waverley Together Strategic Plan* is the result of close consultation and collaboration with residents, community groups, local businesses and others. It forms a blueprint for what Council and the community hope to achieve for Waverley over the next 12 years.

It is clear from talking to the community that most people think Waverley is a great place to be. Residents agree we are lucky to live in a beautiful coastal area right next to a

major regional commercial centre at Bondi Junction and close to Sydney's Central Business District. Locals and visitors alike love the beaches, parks and the way the place looks and feels along with the people, cultures and sense of community that exists here.

However, the Waverley community also feels that some of these things are at risk of disappearing.

Many people are concerned that Waverley's heritage is under threat from too much development and poor urban design and they want it protected for the future. Others worry about the impact that increased housing prices will have on the diversity of the community. They want affordable housing and services to help support all people to live here, including growing numbers of young and old.

The environment is a key concern for many in the community who want better management of water and waste, more greenery and open space, more efficient use of energy and environmentally sensitive development.

Waverley welcomes visitors, but the community wants to make sure the needs of visitors are balanced with their own. They want more support from state and federal government

to help manage visitors and support Council efforts in the areas of transport, infrastructure and the environment, particularly at Bondi Beach.

Another important issue is traffic and transport. While everyone wants less traffic congestion, many also want more off street parking for increasing numbers of private cars when it is not possible to have both. The community also wants better public transport and walking and cycling facilities.

These are just some of the issues addressed in this plan in which Council tries to balance the numerous and sometimes conflicting needs and demands on Waverley.

We thank everyone who took advantage of the opportunity to have their say during the consultation process. Your views and ideas are threaded through this document and will inform the decisions made about your neighbourhood in the years to come.

*For more detail about the Waverley community, including a statistical profile and results from our community survey, please see the Waverley Council Management Plan*



# CHAPTER ONE LEADING THE WAY

The *Waverley Together Strategic Plan* is a map for the future of Waverley and is based on input from Councillors, Council staff and, most importantly, members of the community from different backgrounds, ages and interests.

It will act as a guide to help Council staff respond to change, challenges and opportunities over the next 12 years in a consistent, sustainable and coordinated way.

## 1. How to read this plan

This plan sets out a number of broad directions and strategies of high long term importance to help achieve our vision for Waverley's future. You will find the following key elements in each of the next three chapters:

<b>Chapters</b>	There are three chapters of the plan that focus on a key place or aspect of Waverley's future; Waverley, Bondi and Bondi Junction. The Bondi Junction chapter is based on the existing <i>Bondi Junction Strategic Plan</i> that was approved by Council in early 2005 and is already being put into action.
<b>Directions</b>	An ongoing purpose towards which Council effort is directed. Directions are ambitious. Each chapter has several Directions.
<b>Strategies</b>	Each Direction has several strategies; broad plans that will help to achieve the Direction.
<b>Implementation</b>	Each Strategy has plans or actions to help achieve them. These plans or actions are implemented through Council's four year <i>Management Plan</i> , a publicly available document that is reviewed and updated annually.  To make the broad Strategies more meaningful we give examples of these plans and actions under the <i>Implementation examples</i> section. This means that not all things Council does to implement them will be included here. See the <i>Management Plan</i> for full implementation details.

## 2. How this plan was developed

The *Draft Waverley Together Strategic Plan* is based on extensive consultation with the community combined with technical work carried out by staff. Its development was guided by elected Councillors.

We used Council's *Community Planning* approach as the starting point to work with the community to create a shared vision for Waverley's future and clear priorities based on a solid understanding of the most important challenges and opportunities facing Waverley.

More than 700 residents from a broad range of backgrounds, ages and interests took part in 30 consultation sessions and over 90 people participated in an in depth written survey to put forward their ideas for the future of Waverley. We are grateful to everyone who played a part in this process.

## 3. Strategic planning framework

This diagram gives some idea of the process we followed to create the *Draft Waverley Together Strategic Plan*:



## 4. Reporting progress

We will provide the community with annual progress reports through local media, Council's website and the community newsletter *Waverley in Focus*, and will report specifically on the actions that are included in the *Implementation examples* section of each chapter.

Council will formally monitor and assesses progress on the plan's implementation through its quarterly *Management Plan* reports, which are publicly available.

## 5. Reviewing and updating the plan

Council will review and update the plan within 12 months of every Council election. Elections are normally held every four years and the next one is scheduled for September 2008.

# CHAPTER TWO MOVING WAVERLEY AHEAD

## 1. Creating a cohesive, healthy and resilient community

Waverley is a place that protects and nurtures its distinct identity and sense of community, civic pride and respect; supports itself with accessible and affordable facilities, services and accommodation; and offers a variety of recreation, leisure, arts and cultural activities.

### Directions

- The rich, colourful and distinct qualities that make up Waverley's unique identity, from its people to its buildings and environment, are protected into the future.
- The community is welcoming and inclusive and community members feel that they belong.
- People both feel safe and are safe to live, work and play in Waverley.
- Community services are targeted and well managed to ensure equitable access and support for Waverley's diverse community.
- Health and quality of life are improved through better and more recreation and leisure opportunities for all people.
- Arts and cultural activities are supported, accessible and foster a creative, involved and vibrant community and environment.

### Strategies

- Ensure council housing, facilities, services and programs are affordable so that people from different socio economic backgrounds can access them.
- Promote a greater mix of housing types in developments, including housing that is adaptable and affordable, to allow a diverse mixture of people to live in Waverley.
- Use open spaces and facilities along with a broad range of arts, cultural, recreational and social activities to enliven and unite the community and foster cultural diversity, tolerance, respect and good health.
- Strengthen and extend Council's community services programs to reduce social isolation.
- Promote volunteering to increase people's participation in community life and improve their sense of wellbeing.
- Develop and implement policies and guidelines to improve safety in public areas, such as on roads and at beaches.
- Continue to strengthen and foster community safety and crime prevention partnerships with police, licensees, businesses, youth organisations, schools, regulatory and emergency services and other agencies.
- Provide support to community organisations to improve their ability to plan and deliver services to the community.
- Determine and prioritise future recreation and leisure needs based on regional as well as local facilities and, where appropriate and funds are available, build new facilities.
- Establish more opportunities for walking for pleasure, exercise and as a viable alternative to car use.
- Develop and implement plans and policies so that everyone has fair and balanced access to open and green space, recreational activities and arts, cultural and social opportunities.
- Devise ways to retain local artists and cultural providers in the Waverley area.
- Support programs that celebrate and strengthen indigenous culture.
- Incorporate more public art into future developments in both the public and private domain through Council planning.
- Encourage non Council community facilities (such as schools and clubs) to make space available for a variety of community service, recreation and leisure activities.
- Ensure non Council facilities and services are, where possible, retained and supported by Council or, where appropriate, redeveloped sensitively.

## Implementation examples

### We are already...

- Providing social and affordable housing for older people, people with a disability and families on low to middle incomes.
- Operating a well appointed senior's centre that offers recreational, physical, educational and social activities for the over fifties.
- Providing high quality affordable childcare for children aged 0-5 and holiday and recreational programs for preschool children.
- Developing a new *Waverley Council Development Contributions Plan* to generate more funds for works in kind and needed community facilities, including community and affordable housing.
- Designing an improved Bondi to Bronte Coast Walk extension below Waverley Cemetery.
- Creating a masterplan for a new sculpture garden at Hunter Park.
- Designing a path for equal and safe access from Marks Park to the Bondi to Bronte Coastal Walk.
- Providing support, advice and affordable venues to assist artists and others to hold arts and cultural events and activities.

### We will definitely...

- Manage and expand Council's community and affordable housing to promote diversity.
- Complete the review of DCP 1 – *Multi Unit Housing* and include appropriate regulations on housing mix, adaptability and affordable housing.
- Improve service planning by updating Waverley's demographic information and identifying changing community needs.
- Seek funding from the Attorney General's Department to implement safety strategies from the *Community Safety Plan in 2006*.
- Explore the creation of more affordable childcare places in schools.
- Conduct a feasibility study to make playgrounds more family friendly.
- Identify accessible places where artists can work in 2006.
- Review arts events, programs and exhibitions to ensure a balanced program by the end of 2006.
- Implement actions from the *Arts Plus Plan* delivering the plan over the next 10 years.

- Hold a 'clubs forum' in 2005-06 to explore ways Council can support clubs to be viable and offer more community recreational opportunities.
- Implement at least one project per year to minimise alcohol related crime and anti social behaviour.
- Update the *Waverley Social Plan*.

### We will consider...

- Developing a new fee structure so that childcare services are affordable for target groups and sustainable for others.
- Developing projects focusing on issues of isolation in older men, frail older people and mature first time mothers.
- Exploring the creation of more community benefit programs in schools.
- Using levies obtained through Council's *Development Contributions Plan* to encourage art in the public place.
- Negotiating with schools to gain more community access to open space.
- Exploring the use of the community bus to operate across the community in accordance with priorities and the availability of other regional services.



## 2. Making our environment and beaches sustainable

Waverley is a place that protects and enhances the natural environment for present and future generations and shares open and green spaces.

### Directions

- The natural environment of our coastal zone is protected and improved.
- There are more native plants, trees and animals and they are nurtured and protected.
- Local air quality is improved.
- Water resources are conserved.
- Open and green space looks and feels better, is protected from overdevelopment and overuse and is expanded where appropriate.
- Waste going to landfill is reduced and there is more recycling and reuse.

### Strategies

- Improve the quality and reduce the quantity of stormwater discharged into the ocean and environment.
- Improve the environmental performance of Council operations and facilities.
- Encourage less dependence on cars to reduce air pollution.
- Carry out an education campaign to help reduce greenhouse gas emissions by Council and the community.
- Reduce the demand for water through more education and improving practices and technology.
- Work with the community, especially businesses and visitors, to minimise negative environmental impacts.
- Regenerate and link native vegetation to boost local populations of plants and animals.
- Promote local biodiversity through community education.
- Minimise the environmental impacts of usage on open or green space.
- Connect reserves to create a network, including at the fringes of Waverley.
- Create open and green spaces that are clean, green and well maintained with improved design and function.
- Investigate opportunities to create more open space by acquiring more land or encouraging more flexible use of existing space.
- Improve waste avoidance and resource recovery practices within Council operations and in the community.
- Reduce littering, illegal dumping and waste generation and improve recycling through community education and enforcement.
- Participate in regional waste avoidance and recycling initiatives, and investigate new technologies to stop waste from ending up as landfill.

## Implementation examples

### We are already...

- Implementing an *Environmental Management System* across Council to reduce Council waste and resource usage and improve the quality of stormwater.
- Guiding and supporting high risk businesses to reduce their waste and impact on the storm water system by providing free environmental inspections, information and advice.
- Running community workshops to improve local knowledge on environmental issues such as saving water and green cleaning.
- Working closely with real estate agents and the community to reduce illegal dumping using education and/or fines.

### We will definitely...

- Apply to extend the Environmental Levy and/or a similar stormwater levy to obtain ongoing funding for existing programs aimed at improving the environment.
- Implement Council's updated *Integrated Stormwater Management Plan* with the review of the existing plan to be completed by the end of 2006.
- Start implementing the *Tree Management Plan* in 2006 to maximise tree canopy cover in Waverley.
- Review Council's *Waste Avoidance and Resource Recovery Action Plan* by 2007.
- Develop and implement plans of management for the major parks and the coastal walk beginning with the adoption of the Bronte and then Tamarama plans.
- Rehabilitate the gullies at Tamarama and Bronte as important places that have wild vegetation in accordance with action plans.
- Implement water and energy reduction strategies to reduce Council's consumption.
- Implement Council's *Greenhouse Gas Reduction Action Plan* to reduce greenhouse gas emissions.

### We will consider...

- Developing a coastal management plan on geotechnical, acid sulphate soils, coastal processes and beach erosion.
- Implementing one program each year from Council's *Greenhouse Gas Reduction Action Plan* eg. run a solar demonstration project, undertake community retrofits.
- Carrying out one education program each year for Waverley land owners on appropriate native plantings.
- Developing and implementing the *Waverley Conservation Plan* to reduce Council's water consumption.
- Maintaining open space in accordance with the *Strategic Asset Management Plan*.
- Minimising the use of concrete when planning for park improvements and developing plans of management.
- Developing and implementing an environmental education strategy for Waverley.



### 3. Moving around easily and safely

Waverley is a place where traffic congestion is reduced and access and safety are improved, especially because people walk, cycle and use public transport much more, but also because they use cars and parking spaces more efficiently.

#### Directions

- The roads and intersections are less congested and safer.
- Access to public and alternative forms of transport is improved and equitable for all people.
- People use private cars less and walk, cycle and use public transport more often.
- The net area of parking spaces is reduced, parking is shared more fairly and effectively between residents and visitors and parking safety and amenity is improved.
- There are pedestrian and cycle links between parks, schools and other special places into, out of and around Waverley; they are safe, look and feel good and where possible are 'green' and promote biodiversity, creating improved wellbeing in the community and protecting and nurturing our natural environment.

#### Strategies

- Reduce car and pedestrian accidents by improving safety measures, environmental design and infrastructure.
- Improve safety around schools.
- Identify and put in place disincentives for private car use.
- Educate the community to reduce private car use and offer incentives for walking and using other ways of getting around.
- Improve public transport facilities, safety and operations while ensuring access for all people.
- Improve and expand pedestrian and bicycle infrastructure, safety, amenity and ease of use for all people.
- Reduce the need for parking by educating the community about the link between more parking, greater private car use and increased traffic congestion.
- Develop a *Greenlinks* action plan and carry it out.
- Investigate whether it is feasible to have light rail within Waverley as part of a broader light rail system in the inner and eastern regions.



## Implementation examples

### We are already...

- Carrying out surveys among the community to determine their current travel behaviour and ways to reduce private car use.
- Carrying out a rolling education program to promote safe parking.
- Introducing bus priority measures along main roads.
- Improving the current pedestrian network in key areas for all people, particularly at Bondi Beach and Bondi Junction.
- Carrying on with the *Waverley Bike Plan* so that 75 per cent of Waverley will have easy access to a bike path by 2006.
- Implementing *DCP 14 – Land Use and Transport* to reduce private car parking.
- Designating public car parking for use by car share vehicles.
- Starting to identify and map key places that should be connected with *Greenlinks*.

### We will definitely...

- Implement the *Waverley Transportation Policy* to achieve targets on improved safety and amenity, reduced congestion and better access.
- Construct traffic devices at schools to improve safety in 40km per hour school zones.
- Develop a *Greenlinks* pilot project by the end of 2006 and implement it by the end of 2007.
- Design and implement a *Waverley Pedestrian Access and Mobility Plan* including to create more bus shelters and footpath seating and improving kerb ramps.
- Lobby eastern and inner region Councils and the Department of Planning to support the investigation and implementation of a light rail system.
- Explore the concept of the 'Walking School Bus' (supervised group of pupils walking to and from school) with the aim of implementing a pilot project in 2006.
- Ensure that 25 per cent of our infrastructure that provides access to public transport complies with the

*Commonwealth Disability Standards for Accessible Public Transport 2002* at the end of 2007.

### We will consider...

- Creating more 40km per hour zones by reviewing their performance annually and seeking approval from the RTA to create more.
- Developing and carrying out more educational programs to bring about behavioural change on car use beginning with car sharing, walking to school and using bicycle routes and improving disability access to business premises.
- Supporting public buses to directly connect neighbourhood centres.
- Improving bicycle and pedestrian routes by continuing with programs such as the *Bicycle Plan* and bicycle facilities improvements and developing a *Footpath Improvement Program* and *Seating and Access Improvement Program*.
- Providing more disability access parking and bicycle parking over the next three years with annual monitoring.



## 4. Planning our future

Waverley is a place that plans for its future resulting in design and development that is human in scale, sensitive and sustainable; the protection of heritage; and a vibrant and creative local economy that actively promotes the creation of more jobs.

### Directions

- Development features good design, is safe and accessible and balances the new with the old.
- Waverley leads the way in having development that minimises the reliance on natural resources and has less adverse impacts on the surrounding environment (ESD).
- Waverley's heritage significance is recognised.
- Waverley's economy is vibrant and sustainable; we are actively carving out our own business and employment niche and creating more jobs, business opportunities and educational facilities for people of all ages, young and old.

### Strategies

- Ensure that policies and guidelines are in place to deliver good design outcomes.
- Ensure greater speed and efficiency in development assessments (DAs) without compromising quality.
- Ensure buildings are safe and accessible by having improved policies and plans.
- Incorporate more public art into future developments (both public and private) using planning mechanisms.
- Ensure adequate green space in residential developments and encourage more private green space in commercial developments.
- Integrate environmentally sustainable development (ESD) into all built form planning.
- Identify, preserve and improve Waverley's existing indigenous, non-indigenous, built and natural heritage.
- Cultivate a sense of community awareness and ownership of heritage, including with newly arrived residents.
- Support the development of a business and employment niche outside Bondi Junction in close consultation with the local community and businesses without increasing the amount of commercially zoned land.
- Support the creation of more jobs and business opportunities in Waverley, including in local shopping centres.

## Implementation examples

### We are already...

- Completing the review of *DCP 1 – Multi Unit Housing* to include appropriate controls, ensuring high design standards and environmentally sustainable design and encouraging more green space in residential developments.
- Updating and upgrading Council's *Stormwater Policy* into a development control plan (DCP) to reduce water use, encourage the reuse of water and improve stormwater quality in new developments.
- Undertaking an ongoing review of *DCP 2 – Dwelling House and Dual Occupancy Development* to reduce the physical impact of building dwelling houses and dual occupancies on other developments and to ensure high design standards.

### We will definitely...

- Develop a new, comprehensive local environment plan (LEP) and DCP for Waverley to modernise, standardise and integrate our planning instruments into a single document by 2010.
- Integrate ESD into the Bondi Junction and Local Villages plans to be completed by the end of 2007.
- Conduct 15 spot audits of development applications in 2005/06 to ensure compliance with sustainability policies.
- Implement the findings and recommendations of the *Waverley Heritage Assessment* which recommends the creation of additional heritage items and conservation areas, ensuring it is adopted by 2007.
- Incorporate heritage controls and schedules into the comprehensive *Waverley Local Environment Plan* by 2010.
- Ensure economic sustainability is considered when developing the new DCP on *Local Village Centres* and the *Public Domain Improvement Plan*.

### We will consider...

- Reviewing both *DCP 26 – Access for People with Disabilities* to reduce barriers to access by less mobile and *DCP 9 – Crime Prevention Through Environmental Design* to reduce crime through design and improving safety in our neighbourhoods by the end of 2008.
- Integrating Council's *Public Art in the Private Domain* policy into relevant existing plans ensuring that it is included in the new LEP and DCP for the Bondi Junction Commercial Centre.
- Devising and implementing an ongoing public education campaign on heritage eg. develop public information kits and establish public heritage awards.
- Conducting a market analysis study to assess demand and determine a business and employment niche for commercial centres as part of the new Waverley comprehensive LEP and DCP.



## 5. Improving the look and feel of our neighbourhoods

Waverley is a place that sustains its community with safe and liveable neighbourhoods, shops, streets and public places that look and feel good and are clean, functional and well maintained.

### Directions

- Neighbourhoods are liveable, cohesive and have a strong sense of identity
- Neighbourhood shopping centres are more lively and meet the community's needs.
- Council assets are well managed and maintained for their current purpose and for future generations.

### Strategies

- Identify areas with unique physical qualities and intrinsic residential character, and develop and implement plans to protect and maintain them.
- Improve the quality of public areas and the urban environment and promote social cohesion by ensuring they are clean, green and well maintained with improved design and functionality.
- Help consolidate the viability of businesses in existing commercial zones by maintaining and improving their look and character while retaining their scale and protecting the integrity of residential zones.
- Influence the mix of local businesses and services in neighbourhoods to achieve an appropriate balance.
- Ensure Council assets are properly managed for current and future generations and that changing community needs are accommodated.



## Implementation examples

### We are already...

- Finalising *DCP 38 – Retail & Commercial Premises* to control the adverse impacts of commercial activities on residential areas.
- Implementing the *Bronte Commercial Centres Policy* as an interim measure to establish a better standard of architecture and landscape design at Bronte commercial centres.
- Identifying and mapping key places in neighbourhoods to be linked as part of the *Greenlinks* pilot project to be developed and implemented by the end of 2007.
- Completing a survey on the condition of Council buildings and working on a similar survey for roads and drains to allow us to better plan future maintenance and improvements
- Developing a marketing and promotion plan for Charing Cross.

### We will definitely...

- Prepare a new DCP on *Local Village Centres* and a *Public Domain Improvement Plan* by the end of 2006 to control development in neighbourhood commercial centres, retain character and ensure a good mix of local services.
- Prepare Council's *Looking Good* strategy by mid-2006 based on the results of the Bondi Beach pilot .
- Improve the way we look after existing plants and trees and plant more, especially native ones, during 2007.
- Adopt the *Bronte Commercial Centres Public Domain Improvement Plan* and implement the *Looking Good* strategy at the Lugar and MacPherson Street Commercial Centre in Bronte.
- Implement the key priorities of the *Strategic Asset Management Plan (SAMP)* subject to funding availability.
- Commence a civic pride program in 2006-07 to encourage a partnership between Council and the community to improve the look of our streets and public places.
- Install more street seating.

### We will consider...

- Developing character statements for key residential areas.
- Ensuring there is enough space for shops by establishing a minimum size in new mixed use developments.
- Exploring the development of an 'adopt a tree' program to encourage the community to nurture plants and trees in streets and other public areas.
- Conducting user satisfaction surveys on Council assets as scheduled in the *SAMP1*.
- Determining the social contribution of assets and estimate their financial and environmental performance.



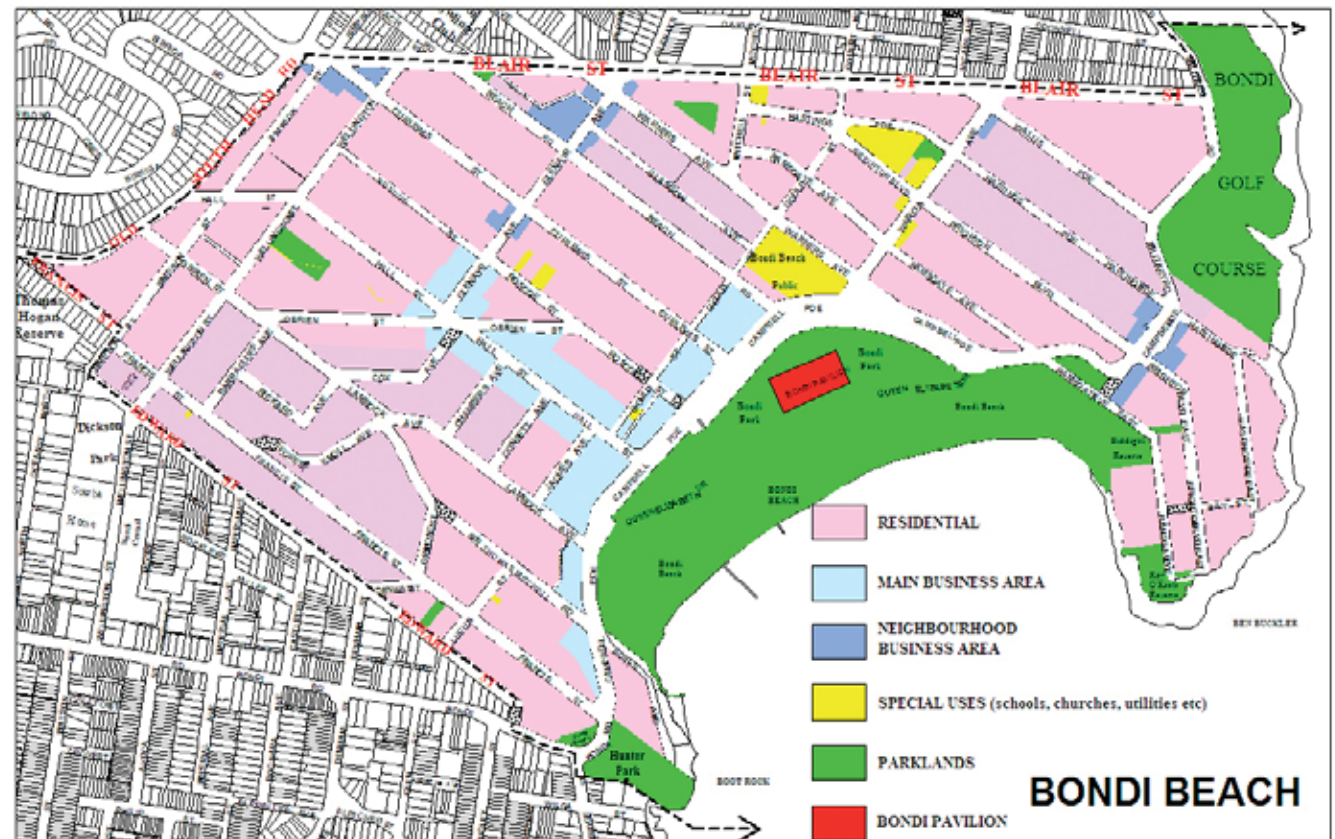
# CHAPTER THREE PROTECTING THE BONDI AREA

This chapter focuses on issues that are particularly important to Bondi. While it is intended to 'stand alone', it should be read in conjunction with the rest of this plan which covers issues that are relevant to the whole of Waverley.

When talking about the Bondi area we are referring to:

- Bondi Beach, Bondi Park and Bondi Pavilion
- the Residential area
- the Business district.

## 1. Bondi Area map



## 2. Community vision

Bondi will be an exceptional place where locals and visitors exist in harmony with each other and the environment, enjoying, respecting and nurturing the magnificent beach, distinctive and liveable neighbourhoods, vibrant shopping and tourist precincts, and eclectic cultural life.

In our vision, Bondi will be a place that:

- Features attractive, safe and clean public areas, residential areas, streets and buildings.
  - Sustains its local community with liveable and distinctive neighbourhoods.
  - Actively encourages people to respect, nurture and share the beach, the rest of the natural environment and the open spaces in a sustainable way.
  - Sustains its diverse population and visitors by providing a safe environment.
  - Fosters a lively and creative cultural and recreational life and robust sense of community.
- Has good design that is sensitive to the environment.
  - Safeguards its indigenous, non-indigenous, natural, built and cultural heritage.
  - Is pedestrian friendly and has improved safety and reduced traffic congestion, particularly because people walk, cycle and catch public transport more often.
  - Supports a vibrant and innovative commercial, tourism and creative sectors where the needs of locals and others are balanced.



### 3. Community wellbeing

Bondi is a place that sustains its diverse population and visitors by providing a safe environment, a lively and creative cultural and recreational life and a robust sense of community.

#### Directions

- People both feel and are safe to live, work and play in Bondi including at the beach.
- The diverse, colourful and eclectic qualities that make up Bondi's unique identity are retained, respected and nurtured.
- Bondi is welcoming and inclusive.
- Community services are targeted and efficiently managed to ensure equitable access and support for the diverse community.
- Health and quality of life are improved through a vibrant and well used program of arts, cultural, recreational and leisure activities and events.
- The activities and events that take place in Bondi are appropriate and provide a balanced variety for all people.
- The negative impacts of tourism and commerce on the community's wellbeing are minimised.

#### Strategies

- Develop and implement specific strategies on safety and crime prevention to address alcohol related issues, support vulnerable groups and improve safety through environmental design.
- Improve beach safety by maintaining an effective Lifeguard Service, working cooperatively with the voluntary Surf Life Saving Clubs and promoting surf awareness.
- Promote cultural diversity, tolerance, respect and togetherness by ensuring all members of the community have good access to a broad range of facilities, spaces, programs and activities.
- Continue to resource family support services, affordable childcare and programs for youth and vulnerable people.
- Use planning and heritage policies and controls to protect and improve unique physical characteristics and provide a mix of housing types, including adaptable and affordable housing.
- Maximise the use of spaces and facilities by encouraging a variety of viable events and activities for locals and visitors.
- Balance the activities carried out by locals, visitors, commercial groups and community groups in open spaces and at public facilities to prevent conflict, safety issues and overuse.
- Ensure Bondi Pavilion is accessible to the local community as well as others.
- Develop and implement policies and guidelines to ensure all people have fair and balanced access to open and green space, recreational activities and arts, cultural and social opportunities.
- Minimise the negative impacts of visitor related activities including those associated with shops, restaurants, cafes, hotels and other services.

## Implementation examples

### We are already...

- Implementing the *Pavilion Community Cultural Centre Review* to ensure it meets changing community needs.
- Installing new regulatory and interpretive signage for visitors at the beaches, parks and coastal walk to promote social responsibility and safety and inform them.
- Continuing our successful Christmas and New Year strategy for Bondi to promote a safe and enjoyable environment at peak times.
- Distributing brochures in different languages to educate beach visitors on surf safety.

### We will definitely...

- Develop and implement guidelines and a calendar of major events and activities, ensuring they are staggered and balance needs of locals and others.
- Implement the revised *Visitor and Tourist Management Strategy*.
- Better resource surf life saving clubs by helping to upgrade club facilities to meet the demand for improved life saving.
- Implement Council's *Homeless Protocol* to ensure Bondi is safe and welcoming.
- Implement Council's *Community Safety Plan* to ensure Bondi is safe and welcoming.
- Implement the reviewed and improved *Surf Awareness Program*.
- Review and adopt *DCP 1 – Multi Unit Housing* to promote housing diversity by the end of 2006.
- Revise methods and procedures of allocating space to all those that hire the Bondi Pavilion.
- Implement and enforce *DCP 38 – Retail and Commercial Premises* by the end of 2005 to minimise the negative impacts of shops and services on houses and residents.

### We will consider...

- Developing and holding 'place making' events, celebrations and/or installations to enliven key places in Bondi and bring the local community together.
- Putting together an inclusive program of events targeting special groups eg. affordable youth events, a music and dance event celebrating disabled artists and family friendly days.
- Encouraging schools and clubs to provide space to be used as venues for recreation and leisure activities and for the provision of community services.



## 4. Look and feel

Bondi is a place that features attractive, safe and clean public areas, residential areas, streets and buildings which feature good design that is sensitive to the environment and safeguards heritage.

### Directions

- Bondi looks and feels good and is clean, greener and more accessible to everyone.
- Neighbourhoods are liveable, safe and have a strong sense of identity.
- Campbell Parade, one of the major gateways in and out of Bondi, is welcoming, accessible and looks good.
- Shopping areas in Bondi are welcoming, look and feel good and are serviceable.
- Bondi's indigenous, non-indigenous, natural and built heritage is respected.
- The Bondi Pavilion building is revitalised.

### Strategies

- Improve the quality of the urban environment (both public and private) and public areas by creating places that are clean, green and well maintained with improved design, safety and function.
- Review, develop and implement integrated plans within the Bondi area.
- Identify, preserve, improve and promote Bondi's heritage as a key part of maintaining Bondi's character.
- Encourage and foster civic pride in the Bondi community.
- Improve public areas with high quality and well maintained public art.
- Improve the appearance, character and utility of Campbell Parade.
- Maintain and improve the look and character of commercial zones while influencing an appropriate and balanced mix of businesses and services.
- Refurbish and maintain the Bondi Pavilion building to ensure it is fit to use while protecting its heritage value and character.



## Implementation examples

### We are already...

- Improving public areas in the Bondi Beach business district through programs such as removing posters, cleaning graffiti, sealing the pavement, planting gardens and installing new large rubbish bins.
- Improving road design and landscaping at the 'Seven Ways' intersection (Glenayr & Warners Avenues, Blair & Plowman Streets) and improving median and nature strips along Blair St and Warners Ave.
- Improving the Bondi Pavilion by implementing Council's *Capital Works Program*, including repairing the existing balcony and undertaking some minor improvements.
- Reinforcing the character of residential areas in Bondi by implementing the directions in residential control plans.
- Implementing the *Bondi Beach Urban Design DCP* to reinforce and improve the character of Campbell Parade.
- Developing a policy to manage graffiti in all areas.

### We will definitely...

- Develop a Master Plan for the Bondi area beginning in 2006-07 to coordinate plans to improve the appearance, character and functionality of Campbell Parade, Bondi Park and the surrounding residential areas.
- Investigate and design Stage 2 of the capital upgrade of Campbell Parade on the eastern side between Lamrock Avenue and Beach Road in 2006 with construction to take place in 2007.
- Implement Council's *Looking Good* strategy for Bondi by upgrading public infrastructure and continually improving cleaning and maintenance standards in public areas.
- Implement the *Tree Management Plan* from 2006 to improve tree cover in public areas planting the right trees in the right places and looking after them.
- Prepare and implement the findings and recommendations of the *Draft Waverley Heritage Assessment* to be adopted by the end of 2006.

### We will consider...

- Implementing one project per year to promote civic pride involving the local community.
- Reviewing and updating *DCP15 – Footpath Seating for Restaurants* to improve the look of outdoor dining.
- Maintaining and repairing public art, beginning with updating the public art inventory and completing condition reports.



## 5. Environmental management

Bondi is a place where people are actively encouraged to respect, nurture and share the beach, the rest of the natural environment and open spaces in a sustainable way.

### Directions

- The beach and surrounding natural environment is protected and improved.
- There are more trees and plants, especially native ones, and they are nurtured and protected.
- Open and green space looks and feels better, is protected from overdevelopment and overuse and is expanded where appropriate.
- There is substantially less waste, littering and illegal dumping.

### Strategies

- Continue to develop and implement appropriate plans and policies to better manage the natural environment at Bondi.
- Work with the community, especially businesses and visitors, to minimise negative environmental impacts.
- Reduce waste generation, littering and illegal dumping at Bondi.
- Assist in improving sewage treatment at the Bondi Sewage Treatment Plant.
- Create open and green spaces that are clean, green and well maintained with improved design and function.
- Reduce littering, illegal dumping, waste generation and improve recycling through community education and enforcement of legislation.
- Minimise the environmental impacts of usage on open or green space.
- Reduce the environmental impacts of tourism.
- Increase tree coverage in public areas.
- Promote local biodiversity through community education.



## Implementation examples

### We are already...

- Installing signage along the Bondi to Bronte coastal area to promote socially responsible behaviour and inform people about natural heritage.
- Guiding and supporting high risk businesses to reduce their waste and impact on the storm water system by providing free environmental inspections, information and advice.
- Rehabilitating the bush under the Wilga Street section of the Coastal Walk to improve biodiversity.
- Implementing strategies to reduce Council's reliance on drinking water supplies.

### We will definitely...

- Implement the *Tree Management Plan* from 2006 to improve tree cover in public areas by planting the right trees in the right places and looking after them.
- Review and implement Council's *Waste Avoidance and Resource Recovery Action Plan* by the end of 2009.
- Implement Council's *Greenwave Business Program* for high risk businesses by the end of 2006.
- Continue to support the Marine Discovery Centre to educate the community about the environment.

### We will consider...

- Lobbying the state government to improve sewage treatment at the Bondi Sewage Treatment Plant, including by actively participating at meetings of the Sydney Water Bondi Environment Group.
- Conducting one targeted environmental awareness program in the Bondi Basin area each year.



## 6. Moving around

Bondi is pedestrian friendly and has improved safety and reduced traffic congestion, particularly because people walk, cycle and catch public transport more often.

### Directions

- The roads and intersections are less congested and safer.
- Reliance on private cars is reduced and people use public transport, walk and cycle more often.
- The impact of visitor traffic on residential streets is reduced.
- Parking is effectively managed.
- Where feasible, there are more parking spaces for residents.

### Strategies

- Improve and expand pedestrian and bicycle infrastructure, safety, amenity and ease of use.
- Reduce car and pedestrian accidents by improving safety measures, environmental design and infrastructure.
- Educate the community to reduce private car use and encourage more walking and cycling.
- Put in place traffic calming in residential areas to reinforce the road hierarchy (main, feeder and local roads).
- Improve roads in residential areas.
- Review parking demand, availability and fee structures to ensure balanced access for everyone.
- Increase the opportunities for on street residential parking where appropriate.
- Improve public transport facilities, safety and operations.
- Ensure Bondi is included in Council's *Greenlinks* action plan.



## Implementation examples

### We are already...

- Repairing and improving the pedestrian network and creating more and better bicycle paths and bicycle storage racks.
- Investigating traffic calming and angle parking in Rickard, Barracluff and Lamrock Avenues.
- Reviewing *Residential Preferential Parking Schemes*.
- Developing and introducing a new permit system at the beach.
- Upgrading and improving car parking access equipment at the Bondi Beach car park from mid-2006.

### We will definitely...

- Start Stage 2 of the Campbell Parade upgrade in 2007, including building traffic and transport infrastructure improvements.
- Investigate increasing on street parking for residents eg. by creating more angle parking.
- Investigate and monitor the provision of off and on street parking.
- Undertake a study on the use of Bondi Beach Car Park once the upgrade is completed.
- Develop and introduce a new parking permit system at the beach.

### We will consider...

- Reviewing *Local Area Traffic Management Schemes* to improve traffic calming and safety.
- Developing and implementing Council's *Greenlinks* strategy connecting the Bondi area with other key places in Waverley such as Bondi Junction.



## 7. Economic development

Bondi supports a vibrant and innovative commercial, tourism and creative sectors where the needs of locals and others are balanced.

### Directions

- Visitors and tourists are welcome and make a positive contribution to the area.
- The commercial precinct and local shopping centres are vibrant and satisfy the needs of residents and visitors.
- The creative sector is flourishing.

### Strategies

- Support the promotion of appropriate tourism to benefit the local community.
- Protect the spirit of the area by managing and addressing any adverse economic, social and physical visitor impacts.
- Help strengthen the viability of businesses in the existing commercial zones by maintaining and improving their look and character.
- Encourage a diverse mix of shops and services to satisfy the needs of both local residents and visitors.
- Help create employment opportunities for local people in the commercial, tourist and creative sectors.

### Implementation examples

#### We are already...

- Revising the *Visitor and Tourist Management Strategy*, installing new visitor, regulatory and interpretive signs for the beaches, parks and coastal walk and providing visitor information and maps.
- Investigating whether there is a need to develop and implement a tenancy strategy for Bondi.

#### We will definitely...

- Implement the revised *Visitor and Tourist Management Strategy*.
- Carefully consider Glenayr Avenue shops when preparing the new DCP on Local Village Centres and a *Public Domain Improvement Plan* by the end of 2006 to ensure they retain their character and offer a mix of services.
- Implement the recommendations of the *Bondi Beach and Land Use Strategy* to ensure a mix of shops and services, beginning with amending the relevant LEP by the end of 2006 or incorporating the controls into the *Bondi Beach Urban Design DCP*.

#### We will consider...

- Liaising with the Bondi & Districts Chamber of Commerce and other businesses and tourism agencies to research the current tourist market, maximise the local economic benefit from existing tourism and develop strategies for future tourism, including for indigenous business.
- Liaising with the indigenous community to research opportunities for Aboriginal employment projects in eco tourism.
- Monitoring retail vacancies in commercial districts and implementing a tenancy strategy if necessary.
- Developing a marketing and promotion strategy for Bondi.
- Investigating doing a feasibility study on the provision of visitor information.



# CHAPTER FOUR BRINGING BONDI JUNCTION ALIVE

The *Bondi Junction Strategic Plan* was a pilot of the *Waverley Together Strategic Plan* and is a separate document that was agreed to by Council in early 2005. We are already carrying out its recommendations. It was not included during community consultation for the *Waverley Together Strategic Plan* as it had already been consulted on.

Thus the Bondi Junction chapter of this plan is different to the rest of this draft plan. For example, its *Strategies* are more specific and its *Implementation examples* don't include as much information. This will be reviewed over time.

## 1. Bondi Junction map



## 2. Community vision

Bondi Junction will be Australia's best integrated liveable urban neighbourhood offering a high quality of life and commerce in special places that enrich, uplift and inspire the human spirit.

In our vision, Bondi Junction is a place that:

- Is safe and inclusive.
- Promotes a thriving economic, commercial and cultural regional destination.
- Is attractive, environmentally responsible, well designed and full of character.
- Is easily accessible and pedestrian dominated.
- Welcomes, supports and sustains a vibrant and healthy community.

## 3. Community safety

Bondi Junction is a place that is safe and inclusive.

### Directions

- Bondi Junction has a vibrant centre where night time activities are available and accessible to everyone.
- There is minimum crime and all people feel safe in public areas.
- Pedestrian amenity provides safety, access and mobility throughout the area without risk of injury from traffic and other hazards.

### Strategies

- Encourage night time activity to increase passive surveillance.
- Target restaurant type uses particularly in the mall.
- Liaise regularly with local police to monitor incidents of crime.
- Communicate with residents and businesses on crime and safety issues.
- Sustain high quality pedestrian walkways and a pedestrian environment (better lighting, seating, shelters and signs) including pedestrian pathways to open space and transport links.

## Implementation examples

### We are already...

- Addressing safety issues through a range of Council policies and plans including the *Waverley Community Safety Plan*, *Visitor and Tourist Management Strategy* and *Public Risk Reduction Plan*.

### We will definitely...

- Undertake two major seasonal family friendly night time events.
- Encourage at least two mall businesses to regularly trade after 6pm.
- Upgrade Oxford Street West.
- Prepare guidelines for a social impact assessment.
- Developing a pedestrian access and mobility plan.

### We will consider...

- Carrying out a survey of community perceptions about key issues at six month intervals.
- Undertaking a community safety audit.



## 4. Transport

Bondi Junction is a place that is easily accessible and pedestrian dominated.

### Directions

- Users of private transport have safe and easy access to the centre, without compromising pedestrian and residential amenity.
- Public transport is convenient, efficient and in common use.
- Pedestrian amenity provides safety, access and mobility throughout the area without risk of injury from traffic and other hazards.

### Strategies

- Maintain parking meter charges appropriate for the desired level of commercial centre usage.
- Maintain appropriate directional signage to existing parking.
- Achieve reduced traffic congestion.
- Sustain bicycle access to Bondi Junction.
- Sustain a high quality pedestrian environment (lighting, seating, shelters and signage) and pedestrian walkways, including to transport links and open spaces.
- Achieve and sustain quality pedestrian access from the bus and rail interchange to the commercial centre.
- Include public transport information in all marketing and communication on Bondi Junction.
- Achieve and maintain coordinated 'wayfinding signage' (signs that tell people how to find their way around).
  - Maintain open and regular communications with all relevant traffic and transport authorities.

### Implementation examples

#### We are already...

- Addressing transport issues by implementing a range of Council policies and plans, such as the *Waverley Transportation Policy*, *Waverley Bike Plan*, *Disability Access Plan* and *Parking Infrastructure Review*.

#### We will definitely...

- Complete the *Accessible Parking Review*.
- Review the impact of traffic to and from Westfield Shopping Centre.
- Improve bicycle facilities.
- Complete the Rowe Street interchange.
- Develop a 'way finding' strategy (to tell people how to find their way around).

#### We will consider...

- Reviewing the parking and pricing policy for Bondi Junction.
- Reviewing the quality and quantity of parking for people with disabilities.
- Reviewing public parking signage.
- Participating in investigating the feasibility of a light rail system.
- Incorporating public art into a 'way finding' strategy (to tell people how to find their way around).



## 5. Buildings and environment

Bondi Junction is a place that is attractive, environmentally responsible, well designed and full of character.

### Directions

- Urban design is consistent, good quality and creates social amenity and pleasant, family friendly spaces.
- Bondi Junction is clean and green and social, cultural and environmental best practice prevails.
- Bondi Junction features a focal point that has character.

### Strategies

- Achieve and maintain appropriate design for new buildings and building upgrades through relevant planning controls.
- Monitor community requirements for facilities such as phones, public toilets, seating, lighting and bus shelters.
- Encourage facade refurbishment and high quality external commercial signage and presentation.
- Achieve and maintain a high level of social amenity, including safety in building design.
- Achieve and sustain a high level of cleanliness in the public domain.
- Achieve and sustain a public place recycling program.
- Achieve and maintain the integration of best practice social and environmental strategies into relevant planning controls, including the possibility of development of incentives for environmentally sustainable design (ESD) and/or dedicated public spaces.
- Maintain an ongoing educational campaign with local residents and businesses to encourage best practice in waste management, recycling and stormwater issues.
- Achieve and maintain a graffiti removal program.
- Achieve and maintain affordable housing and adaptive housing options.
- Sustain and improve the quality and quantity of open public space.
- Achieve and nurture recognition of Bondi Junction's indigenous heritage.
- Identify an appropriate place to become a focal point and complete planning controls to achieve its development.
- Achieve the integration of public art into all new developments.
- Achieve and maintain public awareness of Bondi Junction's heritage.
- Develop planning controls that encourage heritage conservation in accordance with the *Burra Charter*.

## Implementation examples

### We are already...

- Addressing issues on buildings and the environment by putting into place a range of Council policies and plans such as the *Public Place Management Plan*, *Environmental Assessment Program* and the comprehensive planning review of the Bondi Junction Commercial Centre.

### We will definitely...

- Achieve the objectives set by the *Bondi Junction Comprehensive LEP*.
- Carry out 'visual merchandise training' for local businesses.
- Communicate with property owners on improving building facades.
- Assess the viability of a public place recycling program.
- Review current street planting.
- Notify all businesses of current best practice and Council expectations on waste management, recycling and stormwater issues.

- Develop and implement a graffiti removal policy.
- Upgrade existing public spaces.
- Make sure that all development assessments submit an Aboriginal archaeological assessment.
- Complete a heritage assessment report.

### We will consider...

- Developing a procedures manual to provide guidelines on requirements for certain reports.
- Undertaking a study to measure existing levels of community satisfaction with facilities such as phones, public toilets, seating, lighting, bus shelters, children's play areas and baby change facilities.
- Developing a water conservation policy.
- Developing ESD guidelines for public infrastructure.
- Undertaking a study to identify places within Bondi Junction that have a special identity.



## 6. Community wellbeing

Bondi Junction is a place that welcomes, supports and sustains a vibrant and healthy community.

### Directions

- The environment is inclusive and supports a diverse and vibrant mix of people.
- All people have access to a wide range of affordable facilities, services, recreation opportunities and community activities.
- Bondi Junction is welcoming and sustains and nurtures a vibrant and healthy community.

### Strategies

- Achieve and maintain access to a wide range of appropriate facilities, services and recreation opportunities.
- Achieve community engagement in a program of social and cultural events in appropriate public spaces.
- Achieve the dissemination of community information through the Waverley Library and the internet and other appropriate places as identified.
- Achieve partnerships with cultural industries and organisations.
- Achieve an appropriate level of affordable space for use by community and non-government service organisations and groups.
- Achieve appropriate joint ventures with other housing agencies to maintain appropriate levels of low income and rental housing in Bondi Junction.
- Achieve an affordable and accessible program of arts and cultural development and activities.
- Achieve and maintain appropriate access to recreational opportunities.

### Implementation examples

#### We are already...

- Addressing issues on community wellbeing through implementing a range of Council policies and plans such as the *Waverley Social Plan*, *Waverley Affordable Housing Strategy*, *Waverley Council Aboriginal and Torres Strait Islander Access and Equity Policy and Disability Action Plan* and *Access Policy*.

#### We will definitely...

- Develop one major Council sponsored community event per annum.
- Develop seasonal events.

#### We will consider...

- Developing a 'living in the city' guide.



## 7. Economic development

Bondi Junction is a place that aims to be a thriving economic, commercial and cultural regional destination.

### Directions

- Bondi Junction is a distinctive, vibrant, thriving economic, commercial shopping and cultural regional destination.

### Strategies

- Achieve and maintain a distinct point of difference for Bondi Junction.
- Achieve an appropriate balance of commercial, retail tourism and residential uses in new developments.
- Achieve and maintain a high profile for Bondi Junction in the investment community.
- Achieve and maintain a distinct identity for individual precincts within the town centre.
- Assist business operators to achieve a high standard of professionalism in merchandising and service.

### Implementation examples

#### We are already...

- Addressing issues on economic development through implementation of a range of Council policies and plans such as the *Bondi Junction Business Plan*, *Targeted Tenanting Strategy*, *Bondi Junction Linking the City to the Sea*, *Bondi Junction Style Guide* and *Peter Leyshon Economic Analysis*.

#### We will definitely...

- Ensure that 100 per cent of marketing communications reinforces the Bondi Junction brand.
- Distribute marketing communications which reinforces Bondi Junction's economic position.
- Implement the *Targeted Tenanting Strategy*.
- Undertake visual merchandise training for local businesses.

#### We will consider...

- Investigating the retail hierarchy ie. the relative size and function of the different shopping areas.
- Doing a tourism accommodation and impact study.
- Developing a tourism strategy, including for cultural tourism.
- Investigating cooperative strategies with Westfield, Eastgate and other major shopping anchors.



# GLOSSARY

Local Government, like any other field, uses specific language to streamline communication. In this plan, we have tried to use plain English, but sometimes we have had to use specific terms, which are explained here:

## Control

A criteria or, in the case of LEPs, a legal provision, that a Council uses to achieve a certain type of development in its area.

## DA or Development Application

Many renovations, new buildings, change of use of a building, land subdivisions and so on require approval from Councils which is sought by making a Development Application. This allows Councils to control development in accordance with their plans and policies.

## DCP or Development Control Plan

A guideline that provides more specific detail on controlling development and which often relates to specific types of development eg. on units or commercial development or to ensure access or safety. Currently Waverley has 29 DCPs covering the whole LGA. However, extensive planning reforms are being put in place to simplify the state planning process.

## Environmental Levy

The Waverley Council environmental levy is a 2.42% charge based on your Council rates for the period from 1st July 2001 to 30th June 2006. The environmental levy provides funding for environment improvement programs that focus on bushcare rehabilitation, stormwater quality improvement, environmental education, and coastal and marine conservation. The approximately \$450,000 raised each year is only used for the agreed and adopted schedule of works set out in Council's *Integrated Stormwater Management Plan 2001 – 2006*.

## ESD or Environmentally Sustainable Design

Environmentally Sustainable Design is development that minimises reliance on natural resources and has less adverse impacts on the surrounding environment.

## Greenlinks

A Council developed policy to create or improve pedestrian and cycle links between parks, schools and other special places in and around Waverley. These links are green, safe, look and feel good and promote biodiversity creating improved wellbeing in the community and protecting and nurture our natural environment.

## LEP or Local Environmental Plan

A planning document with legal status that tells the community what land can be used for and controls development. Currently Waverley has two LEPs: the *Waverley LEP 1996* and the *Waverley and Woollahra Joint LEP 1991—Bondi Junction Commercial Centre*.

## Looking Good Strategy

A Council developed strategy to create areas that look and feel good, and are clean, green and well maintained with improved design and function.

## Mission

A statement of purpose that explains how Council is planning to work towards achieving its vision.

## Neighbourhood or Village

The formal definition is an area with distinctive characteristics where people live near one another. However, nowadays people often use 'neighbourhood' or 'village' to describe interconnected local communities that have a strong sense of identity where day to day life is made easier by having a centre where people can gather and have their basic shopping and service needs met.

## Plan of Management

A plan of management describes how a reserve will be used, maintained, improved and managed, and who is responsible for its management.

## Principles and Values

Principles and values guide how Council staff will behave and treat each other in pursuing the vision and mission.

## SAMP-1 or the Strategic Asset Management Plan -1

A first version of a plan that assists Council to achieve best practice in the management of its physical assets and infrastructure ensuring management is aligned with Council's objectives, is capable of supporting Council's stated social environmental and financial outcomes, and meets the community's needs.

## SSROC

The Southern Sydney Regional Organisation of Councils (SSROC) is an association of 11 local councils in the southern area of Sydney. SSROC provides a forum for these councils to deal with issues they all have in common, sometimes as a group, particularly those that cross boundaries. Key issues under consideration include planning, the environment, transport, community development, sustainability and local government management.

## Waverley Council Section 94 Development Contributions Plan 2003

A tool that allows Council to either levy developers for contributions or recoup the capital cost of providing or extending Council created facilities, infrastructure and services that are necessary as a result of new development.

## Vision

A picture of what the community wants Waverley to be like in the future. It is the foundation that guides all of Council's work and plans.





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